



NDDC



NIGER DELTA DEVELOPMENT COMMISSION

FIRST QUARTER REPORT

DECEMBER 18, 2015 – MARCH 18, 2016



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SECTION 1: BACKGROUND

The Federal Government of Nigeria, through circulars dated July 16, 2015, Ref. No. SGF.19/S.81/XIX/964 and July 23, 2015, Ref. No. SGF.55/S.2 issued by the Secretary to the Government of the Federation, announced the immediate dissolution of all boards of Federal Government agencies. The 4th Governing Board of the Niger Delta Development Commission (NDDC) was among the boards affected by the action. However, on December 18, 2015 the President and Commander-in-Chief of the Armed Forces, General (rtd) Muhammadu Buhari, GCFR, in exercise of his discretionary powers, appointed me Acting Managing Director/Chief Executive Officer of NDDC. I formally assumed duty on December 21, 2015.

I am a professional, Fellow, Nigeria Guild of Editors, FNGE, Fellow, Nigeria Union of Journalists, Member, Nigeria Institute of Management, (MNIM), author, publisher and an award-winning journalist. A seasoned activist with a strong bias for the Niger Delta cause, I have a passion for the empowerment and development of women and children, respectively.

After receiving necessary directives from relevant Federal Government officials in Abuja, I took over the reins of NDDC from the former MD/CEO at the Headquarters of the Commission in Port Harcourt on December 21, 2015. I resolved to pursue with vigor and abiding commitment, effective implementation President Buhari's development agenda for the Niger Delta region.

From the onset, I was convinced that “ Getting it right here in the Niger Delta means getting it right for Nigeria.” This has been my guiding philosophy since assumption of office. I am committed to Mr President's strategy to

reposition NDDC as the core interventionist agency for sustainable development in the Niger Delta region as mandated in the NDDC Act 2000.

This report is the account of the performance of NDDC during the first quarter under my leadership. I would like to acknowledge the immense cooperation and support I received from the highly professional team of Directors and Heads and the entire workforce during the period under review. Ours is a wonderful team without which the achievements we recorded could not have been possible.

The rest of this report is divided into 13 Sections, beginning with the Executive Summary.

SECTION 2: EXECUTIVE SUMMARY

This First Quarter Report is a synopsis of the performance of the Niger Delta Development Commission, (NDDC) under my watch from 18th December 2015 to 18th March, 2016.

One of the first actions of Management under my leadership was to conduct an Appraisal and Situational Analysis of the Commission and develop strategies to reposition the Commission to effectively drive the business of development of the Niger Delta in accordance with its mandate. During the period under review, the activities of the Commission were guided by the provisions of the NDDC Act of 2000 and the Niger Delta Regional Development Master Plan (NDRDMP). Management persisted with the execution of projects and programmes during the period under review. Priority was accorded ongoing projects and programmes which had been duly approved by the previous Board and Management. A major challenge that confronted Management was the debt overhang of the Commission which had led to an accumulation of unsettled bills for jobs done for the Commission by its service providers. Management developed a credible framework, with objective parameters, for dealing with the debt problem in a fair and equitable manner. Debts accumulated by the Commission from 2009 through 2013 and debts below N10million were given priority payment. Outstanding debts between N10million and N20million, and those incurred in 2014 were also cleared. Payments were also made for completed projects and ongoing projects close to completion (that needed the achieved certificates to further the projects), after physical and internal control verifications had been made and approved. Routine and ad hoc physical inspection of ongoing projects was conducted to ensure value for money and acceleration of projects' delivery time without compromising standards. In the area of Human Capital Development, approval was given for the payment of the outstanding Foreign Postgraduate Scholarship school fees and upkeep allowances. The inherited severely

demoralized workforce has been motivated with the payment of the backlog of their entitlements due since 2014. Staff training, which hitherto had been stalled, was revived as a strategy to ratchet up productivity of the workforce.

The Commission had challenges that constrained its performance during the period under review. Notable among these was the perennial problem of inadequate and timely funding. Total inflow of funds, including amount brought forward from 2015, stood at about N40 billion (forty billion naira) only. Total expenditure, inclusive of Recurrent and Development Project Payments, stood at about N14.6 billion (fourteen billion and six hundred million naira) only. But the Commission is saddled with a huge debt overhang. The poor financial situation is owing largely to the failure of the Federal and Member State Governments and several oil companies to fund the Commission in accordance with Section 14 of the NDDC Act of 2000.

I wish to passionately appeal to the Federal and State Governments, as well as the oil companies to meet their obligations to NDDC in accordance with its enabling law.

Mrs. Ibim Semenitari

Acting Managing Director/CEO

Niger Delta Development Commission

SECTION 3: THE MANDATE OF THE ACTING MD/CEO

My appointment as the Acting Managing Director/CEO of the Niger Delta Development Commission (NDDC) came at the gracious discretion of the President Buhari. My mandate as Acting MD/CEO is contained in Part IV Section 12 of the NDDC Act of 2000, which spells out the duties of the Managing Director/CEO. This mandate include refocusing the Commission to support the Federal Government's development agenda for the Niger Delta region under the leadership of Mr. President.

Upon assumption of duties, I took the necessary first steps to enable me understand the workings of the Commission within the context of the NDDC Act of 2000. Those first steps include:

- i. Studied the handover notes of the past MD/CEO, Directors and Heads of Departments of the Commission.
- ii. Met with the Management Committee, Staff and Trade Unions.
- iii. Embarked on Situational Analysis (As-is-State) of the Commission.
- iv. Embarked on familiarization tour of State Offices and project sites.
- v. Directed that Directorates/Departments and Units Work Plans for 2016 be submitted in order to enable the Commission prepare its 2016 Strategic Plan.
- vi. Engaged critical stakeholders – traditional rulers from oil-bearing communities within the Commission's mandate states under TROMPCON, CSOs and CBOs, technical and development agencies and partners.

SECTION 4: HIGHLIGHTS OF KEY ACHIEVEMENTS

We list below, highlights of key achievements for the period under review:

Payments

- i. Consolidated the debt profile of the Commission by reconciling the inconsistent figures.
- ii. Built synergy and encouraged improved coordination among departments.
- iii. Payment of Interim Payment Certificates (IPCs) of value N10 million and below, earned on projects awarded between 2009 and 2013.
- iv. Commenced payment of Interim Payment Certificates (IPCs) of value between N10 million and N20 million, earned on projects awarded between 2009 and 2013.
- v. Started considering projects awarded in 2014 for the above stated thresholds.
- vi. Settled outstanding payments on the NDDC Foreign Postgraduate Scholarship school fees and upkeep allowance for the beneficiaries
- vii. Payment for high impact jobs with a view to hastening project completion.

Staff Matters / Institutional strengthening

- i. Re-introduction of staff training
- ii. Prompt attention to staff welfare
- iii. Manpower restructuring to encourage productivity
- iv. Empowerment and refocusing of NDDC State Offices for effective project delivery
- v. Commencement of the repositioning of the Commission into a people-centric and result-driven organization

Infrastructure Project Delivery

- i. A total of 153 Interim Payment Certificates (IPCs) were processed for payment during the period under review.
- ii. Forty-two Project Inspection/Supervision visits were conducted by the Acting MD/CEO and the Management Team, and in some cases including the Senate Committee on Niger Delta, to various project sites in the nine (9) states under the Commission's mandate.
- iii. Commissioned/Handed-over to the Nigeria Police Force, NPF, Rivers State, a 2-storey building, built for purpose by NDDC .

Programme Delivery

- i. Commemorated 2016 Women's Day celebrations (theme: *Pledge for Parity*), with the staging of a "*Little Drops*" a play-drama written by Prof. Ahmed Yerima, in four (4) Nigerian cities - Abuja, Port Harcourt, Benin City and Calabar.
- ii. Donation of Lassa Fever protection kits and sanitizers to Edo, Ondo and Rivers states through their respective Ministry of Health.
- iii. Donation of tractors to co-operative farmers.
- iv. Donation of essential drugs and vaccine cold chains.
- v. Sponsorship of Girls in Engineering, Mathematics and Science, GEMS, competition for girls in Senior Secondary 1 & 2 for schools within its mandate states.
- vi. Donated 202 laptop computers to the Niger Delta Science School (NDSS) Port Harcourt.

Partnerships

- i. Participated in the Conference on the Niger Delta Action Plan sponsored by the Department for International Development (DfID) of the UK Government.

- ii. Opened discussions with European Union funded Niger Delta Support Programme on Water and Sanitation.
- iii. In discussions with Ford Foundation for a functional youth skills training programme.
- iv. Held discussions with United States Agency for International Development, (USAID); Center for Strategic and International Studies, (CSIS), Washington; a delegation from the United States Congress led by Mr. Gregory Simpkins, Staff Director, US House Sub-Committee on Africa, Global Health, Global Human Rights and International Organisations.

Stakeholders' Engagement

- i. I had a one-day interactive session with Civil Society Organizations (CSOs) working in the Niger Delta region.
- ii. Held similar session with the Traditional Rulers of Oil Mineral Producing Communities (TROMPCON).
- iii. Received the delegation of the Special Adviser to the President on Niger Delta Matters and the Coordinator of the Amnesty Programme, Brig.-Gen. Paul Boroh (rtd).
- iv. Paid courtesy visits on the Executive Governors of Abia, Akwa Ibom, Bayelsa, Edo, Imo and Rivers States.
- v. Hosted executive delegations from regional youth organisations including the Ijaw Youth Council (IYC), and Association of Persons Living with Disability in Niger Delta.

SECTION 5: SITUATIONAL ANALYSIS (AS-IS-STATE)

I commissioned a team to do a Situational Analysis of the Commission to ascertain its state of affairs. The situational analysis was reviewed under these broad areas viz: Projects & Programmes (which included capacity building, youths, security & peace building); budgeting; funding; administrative structure; debts; human resources; the NDDC Act of 2000 and security/youth restiveness.

Projects/Programmes

- i. Contracts of over 8,600 projects/programmes had been awarded by the Commission since inception in 2001 at over N2.5 Trillion (Two Trillion, Five Hundred Billion Naira) only.
- ii. Over 2,149 of the contracts were awarded in 2014 and 2015.
- iii. Over 3,400 infrastructure projects and over 500 programmes had been completed.
- iv. Of the total number of infrastructure projects awarded, about 250 are regarded as mega-projects (i.e. projects with cost ranging from N500m – N24bn).
- v. There are 2,257 ongoing infrastructure projects.

Budgeting & Planning

- i. NDDC has a large number of projects and programmes in its annual budgets, a case of overtrading.
- ii. The NDDC 2015 Approved Budget has 5,328 budget line items, comprising of ongoing and new projects and programmes.
- iii. There is undue external interference in the NDDC budgeting process.
- iv. There was insertion of unplanned/yet to be designed projects and programmes into NDDC budget.
- v. We noticed minimal beneficiaries'/stakeholders' input in the budgeting process.

- vi. Lack of commitment to the implementation of the Niger Delta Regional Development Master Plan (NDRDMP).

Funding

- i. Since inception, the Commission has not been funded as stipulated in the NDDC Act of 2000.
- ii. Federal Government Payments: Statutorily, the Federal Government is to fund NDDC to the tune of 15% of the statutory allocations due the member states. As at December 2015, the FGN owed NDDC over N900bn since inception.
- iii. Oil Companies: Statutorily, the Oil Companies are to contribute 3% of their annual budgets to the Commission. Though a couple of the Oil Companies complied within the period in review, it was, however, impossible for the Commission to confirm whether such were based on their annual budgets or if they are arbitrarily determined. Worse still, some oil companies had yet to make any contribution to the Commission since inception.
- iv. Gas Processing Companies: They had been supposed to also contribute 3% of their annual budgets to the Commission but there has been no contribution since inception. The Commission currently has an ongoing litigation with Nigerian Liquified Natural Gas Company, Bonny on this matter.
- v. Statutorily, the Ecological Fund is to contribute 50% of monies due the member states to NDDC but no such contribution had been made to NDDC since inception.

Administration Structure/Human Resources

- i. The State Offices are weak in terms of project delivery though they are closer to the project sites. This is largely due to the poor implementation of the decentralization policy of the Commission.
- ii. Inadequate Office accommodation at both the Headquarters and State Offices.

- iii. Poor internal and external image of the Commission
- iv. Inadequate project implementation tools (vehicles, monitoring equipment etc).
- v. Poor work ethics.
- vi. Staff structural imbalance (top-heavy structure).

Debts Owed by the Commission

- i. As at December 2015, the Commission owed Contractors / Consultants and other Service Providers an estimated N405 billion for jobs done and services rendered.
- ii. The Commission's Contingent liability is well over N1 Trillion.
- iii. Record keeping within the Commission is poor.

The NDDC Act of 2000

A review of the NDDC Act of 2000 is needed to align with current realities. The proposed review should prescribe penalties for non-compliance with funding provisions and define clearly the roles of the Executive Directors.

Security/Youth Restiveness

- i. As a result of the prolonged agitation by youths over perceived neglect of the region, a certain attitudinal characteristic has almost become an acceptable way of life.
- ii. Every youth views NDDC as an institution having the capacity to solve their social/financial challenges.

- iii. This attitude and attendant demands often put persistent and undue pressure on the Commission. The pressure also extends to other stakeholders and contributes seriously to the tensed nature of the region and poses security challenges.

SECTION 6: SUMMARY OF POLICY FOR THE PERIOD

During the period under review, the activities of the Commission were guided by policies of the Federal Government in the various sectors, particularly the NDDC Act of 2000; the Procurement Act of 2007; the Public Service Rules; the Financial Regulations and the Niger Delta Regional Development Master Plan. Specifically, some of the guiding policies included:

- i. Enabling conditions for micro and small enterprises will be enhanced as part of the Rural Development Service Programme of Intervention. These will include but not limited to training in relevant skills and providing business support services linked with micro credit facilities.
- ii. Identify and take inventory of oil spill sites.
- iii. Provision of schemes and solution mechanisms for flood control, erosion and reclamation issues in the Niger Delta.
- iv. Ensure an efficient and effective management of Commission's financial resources.
- v. Pursue and insist on the extant policies specified in the Public Procurement Act, 2007; ensure openness, transparency, competitiveness, fairness and value for money in all the procurement processes and procurement activities embarked upon by the Commission.
- vi. Provide resources and empowerment that will promote socio-economic advancement of rural women and participation in educational and income generation exercise as to enable them be actively involved in local, regional and national development.
- vii. Establishment of youth and women development programmes that would improve socio-economic status, such as literacy programmes or job training/apprenticeship to obtain the desired and needed skills/technology required to enable them achieve some measure of self-actualization with a start-off grant.

SECTION 7: FINANCE & BUDGETING

Budgeting

- i. The NDDC 2015 budget was passed into law by the National Assembly late in 2015 hence was still valid until 31st March, 2016.
- ii. The Commission could not submit the 2016 Budget proposals largely due to the late passage of the Federal Budget by the National Assembly as the projected revenue expected from the Federal Government is determined by the Federal budget.
- iii. The Commission has concluded work on its 2016 budget proposal for the NASS passage.
 - a. Approval has been given for the Budget Guidelines
 - b. The earlier approved Sharing Formula by the 1st Governing Board shall be used in allocating funds to the various states.
 - c. The ratio of ongoing projects to new projects shall be 70:30. New projects shall only be high-value targets that will drive the socio-economic growth of the Niger Delta region.
 - d. For the first time in the history of the Commission 25% of the new projects shall be provided by the National Assembly members, being official representatives of the people of the region, while another 25% shall be provided by other stakeholders from the region. The balance 50% of the new projects would be provided by NDDC through consultations with states and communities. For the first time, letters were written to state governments requesting their input to the budget in line with the Niger Delta Development Master Plan

- iv. The Draft of the NDDC 2016 Budget is ready pending approval by the Management Committee before forwarding it to Mr. President.

Finance

- i. Payments were made for projects below N10million and awarded between 2009 and 2013
 ii. Payments were also made for completed projects and ongoing projects close to completion
 iii. These payments were made after physical checks and verification
 iv. The detail of the Commission's Accounts at as March 31, 2016 is as stated below:

| | | |
|---|----------|--------------------------|
| a. Opening Balance as at January 1, 2016 | - | 9,964,547,275.00 |
| i. Inflow during the period under review | | |
| 1. Federal Government | - | 6,841,666,666.00 |
| 2. Oil Companies | - | 32,148,494,039.26 |
| Total Inflow | - | 48,954,707,980.26 |
| b. Expenditure during the period under review | | |
| i. Recurrent Payments | - | 7,055,242,445.20 |
| ii. Development Projects | - | 9,248,439,929.15 |
| iii. Capital Fixed Assets | - | 0 |
| Total Expenditure | - | 16,303,682,374.35 |
| v. Cash Balance as March 25, 2016 | - | 32,651,025,605.91 |

SECTION 8: INFRASTRUCTURE DEVELOPMENT PROJECTS

The Infrastructure Development Projects under execution upon by the Commission are in the following Project Areas:

- i. Roads/Bridges
- ii. Jetty/Shore Protection
- iii. Canalisation/Reclamation
- iv. Electricity/Power
- v. Water
- vi. Buildings
- vii. Flood Control
- viii. Equipping/Furnishing

Table 1

Project Statistics

| S/No | Item | Quantity | Percent |
|-------------|--|-----------------|----------------|
| 1 | Number of awarded projects since inception on-going projects as at March 2016. | 8,557 | |
| 2 | Number of ongoing projects as at March 2016 since inception. | 2,257 | 26.3 |
| 3 | Number of completed projects since inception. | 3,424 | 40.0 |
| 4 | Number of stalled/abandoned projects since inception. | 292 | 0.3 |
| 5 | Number of awarded projects yet to mobilize to sites | 2,506 | 29.3 |
| 6 | Number of projects terminated since inception | 49 | 0,005 |
| 7 | Number of projects taken over by State Governments/Other Agencies | 29 | 0.003 |

a. Project Monitoring & Supervision

- i. During the period under review, some contractors advanced their projects to various levels of completion, while quite a number could not because of non-payment of earlier earned Interim Payment Certificates (IPCs)
- ii. The Directorate responsible for project monitoring and supervision continued its functions of overseeing the pace and quality of work done, and processing of project correspondences during this period.
- iii. The Directorate specifically carried out some project inspection and verification visits to some project sites in conjunction with the Acting MD/CEO and/or the Senate Committee on Niger Delta according to the schedule below:

Table 2 Distribution of Projects Inspected

| States | No of Projects | Team |
|---------------|-----------------------|-------------------------------|
| Abia | 7 | Senate Comm. / Ag.MD/CEO/DPMS |
| Akwa Ibom | 5 | Senate Comm. / Ag.MD/CEO/DPMS |
| Bayelsa | 4 | Senate Comm. / DPMS |
| Imo | 10 | Senate Comm. / Ag.MD/CEO/DPMS |
| Rivers | 16 | Senate Comm. / Ag.MD/CEO/DPMS |

Routine activities and data

- a) Number of correspondences received directly or minuted to PMS for action – 1,035
- b) Number of correspondences actioned/treated – 493
- c) Number of payment requests(IPCs) processed and reprocessed (due to change in executive management) – 153
- d) Value of IPCs processed and reprocessed for payment – N7,804,829,480.81
- e) Number of schedules processed for payment approval by Ag. MD/CEO – 83
- f) Value of schedules processed for approval by Ag. MD/CEO – N4,94,145,098.64

Additional Project Information

Approved Projects since Inception to Date

- a) Total number of projects awarded – 8,557
- b) Total value of projects awarded – N2,405,868,684,962.74

Completed projects since inception to date

- a) Total number of projects completed – 3,454
- b) Total value of projects completed – N441,670,278,734.85

Terminated projects

- a) Total number of terminated projects - 49
- b) Total value of terminated projects – N1,921,719,635.66

Projects Taken over by other Agencies

- a) **Total number of Terminated Projects – 29**
- b) **Total value of terminated projects – N16,709,744,992.67**

Stalled/Abandoned Projects

- a) Total number of terminated projects – 292
- b) Total value of terminated projects – N81,370,940,642.04

Ongoing Projects

- a) Total number of ongoing projects – 2257
- b) Total value of ongoing projects – N1,235,607,291,322.14

Projects not yet started

- a) Total number of terminated projects – 2,506
- b) Total value of terminated projects – N628,775,314,492.30

iv. During the period under review, a total of 83 infrastructure projects were processed for payment (find attached the list as Annexure A to this Report).

v. Also during the period under review, 28 infrastructure projects were completed and closed out (find attached the list as Annexure B to this Report).

b. Project Management

- i. Compensation payment for properties and property rights acquired during the Right of Way Acquisition (ROW) process was not made during the period under review.
- ii. Compensation assessment for ROW acquisition is ongoing for the Construction of 330/132/33KV Transmission Substation at Ikot-Ekpene and associated transmission lines in Akwa Ibom State.
- iii. Compensation payments are usually factored into the project costs hence contractors are expected to make the compensation payments to the communities. However, 80 contractors are yet to comply with the Commission's instructions to pay the compensations (find attached as Annexure C the list of the contractors).

Briefs Prepared for Legal Services Department

The under-listed four briefs were submitted to the Legal Department for defence of suits on compensation claims.

| S/N. | Project Title | Contractor | Estate Valuer |
|------|---|-------------------------|----------------------------|
| 1. | Construction of Agadagba-Obon-Arogbo Road/Bridge with spur to Agwabiri-Egbesubiri (Phase 1) Ese Odo in Ondo State | Piccolo Bruneli Eng. | Arigbede & Co. |
| 2. | Construction of Agge Shore Protection, Bayelsa State | Beks Kimse (Nig) Ltd | Sola Badmus & Co. |
| 3. | Construction of Mbiama-Okarki-Okparaki-Udoda Road(10.7km) Phase 2 in Rivers State | Toromik Nig. Ltd | Tom Obeto |
| 4. | Construction of Uyo-Itam-Ekit-Ikot Nya Road, Akwa Ibom State | NorthCrest Constr., Ltd | Victor Nkpong & Associates |

Projects for which Contractors Are yet to Comply with NDDC's Directives to Pay Compensation

Number of projects – 80

- (a) Total value of NDDC approved amount (inclusive of fees);
- (b) Professional fees (10%) based on NDDC's vetted amount;
- (c) Total (Compensation amount + professional fees);

Grand total: 'a' – N5,112,496,880.35
 'b' – N630,095,896.30
 'c' – N5,742,592,276.65

c. Project Design & Scoping

- i. **Engineering Review & Assessment:** During the period under review, the Commission received 173 design documents from various consultants and reviewed them. Thirty-five of the designs were at the preliminary stage while 138 were at final design stage. Eighty of the designs were certified fit for construction.
- ii. **Consultants' Payment Certificates:** 115 payment certificates were processed for Design Consultants, out of which 85 were for reprocessing due to the change in executive management.
- iii. **Project Scope Management:** Confirmation and scope revalidation visits have been made to over 20 proposed project sites.
- iv. **Relocation of Projects:** No project was relocated within the period under review.
- v. **Transformer:** No approval was granted for donation and installation within the period under review.
- vi. **Variation on Projects:** No approval was granted for upward review of contract sum during the period under review.
- vii. **Site Handover:** Thirty-seven (37) sites were handed over to contractors during the period under review.
- viii. **Needs Assessment Reports:** A total of 110 Needs Assessments were conducted in the Eastern Zone of the Region (Abia, Akwa Ibom and Cross River states). While 66 were conducted in the Central Zone (Bayelsa, Imo and Rivers States), 207 were carried in the Western Zone (Delta, Edo and Ondo States).

SECTION 9: HUMAN CAPITAL DEVELOPMENT PROGRAMMES

During the period under review, the Commission carried out a number of strategic Human Capital Development Programmes designed to create jobs and uplift the standard of living of the people of the Niger Delta. They were in the areas of Strategic Planning/Institutional Strengthening; Agriculture & Fisheries; Education; Healthcare; Youth & Women Development; Skills Acquisition & Development; Environment; Security, Law & Order; amongst others.

Sector 1: Strategic Planning/Institutional Strengthening

a. Plans

- i. All Directorates/Departments/Units submitted their 2016 Work Plans to the Directorate of Planning before the end of 2nd week of January, 2016.
 - A comprehensive Work Plan for the Commission was made out of the various plans submitted.
- ii. All Directorates/Departments/Units submitted their Procurement Plans to the Procurement Unit in the 3rd week of January 2016.
 - They also submitted the Post Procurement Plans for 2014 and 2015.
 - All the Procurement Plans and Post-Procurement Plans were sent to the Bureau of Public Procurement, BPP, as statutorily required.
- iii. Management adopted the Niger Delta Regional Development Master Plan as the blueprint for the Commission's interventions in the Region.

b. Human Resources

- i. **Staff Leave Matters:** A number of staff proceeded on various types of leave during the period under review as follows:
 - a. **Annual Leave:** 76 Staff
 - b. **Maternity Leave:** 4 Staff
 - c. **Casual Leave:** 23 Staff
 - d. **Compassionate Leave:** 4 Staff
 - e. **Pre-retirement Leave:** 10 Staff
 - ii. **Staff Transfer:** In pursuance of the decentralization policy of Management designed to further strengthen the various Directorates/Departments/Units/State offices, 13 staff were transferred during the period under review.
 - iii. **Staff Welfare:** Management dealt expeditiously with issues of staff welfare, ensuring that salaries and allowances were paid as and when due. The promotion of 2,014 staff by the previous Board was implemented during the period under review. In the same vein, the backlog of supplementary energy subsidy for 2015 owed to workers was also paid.
- a) Staff Training and Development:** The Commission implemented a number of training programmes designed to up-scale the skills and competencies of staff with a view to boosting their productivity during the review period. These included six mandatory professional training programmes and 14 certification courses for senior staffers at the Administrative Staff College of Nigeria, (ASCON), Topo-Badagry, Lagos. The staff training and development programme also included payment of fees for staffers to participate in the Institute of Chartered Accountants of Nigeria (ICAN) professional courses.

c. Management Committee Meetings

- i. Two (2) Management Committee meetings were held during the period under review.
- ii. The 260th Management Committee meeting was held on February 8, 2016 while the 261st Management Committee meeting was held on February 22, 2016.
- iii. Other ad-hoc/emergency meetings were held between Acting MD/CEO and the Directors/Heads of Units/Departments.
- iv. Two (2) Tenders' Board meetings were held to consider some tenders that had gone through the procurement process.

d. Statutory Meetings/Reporting

- i. The Commission attended two (2) meetings with the Senate Committee on the Niger Delta which was mandated by the Senate to carry out a holistic investigation of NDDC. A number of pressing issues, including the funding challenges and the security situation in the region affecting the operations of the Commission, were discussed. The Commission submitted the information on its activities requested by the Committee on Niger Delta and the House of Representatives Committee on NDDC, respectively.
- ii. The Commission also attended two public hearings by relevant committees of the National Assembly during the period under review. The first one was the public hearing of the Senate Committee on Public Accounts on the Auditor General's Report on the activities of NDDC between 2008 and 2012. The second was a joint hearing with the Senate Committee on Niger Delta and the House Committee on NDDC. The National Assembly directed that all outstanding audited accounts be submitted by the Commission. The National Assembly has promised to call for a reconciliation of the report of the Auditor-General in keeping with their oversight functions.

e. National Assembly Oversight

The Senate Committee on Niger Delta paid an oversight visit to the Commission in pursuance of its statutory functions. The Committee visited several project sites in the mandate states for a period of over 2 weeks. Major technical issues such as design were not resolved. The Committee observed that some projects were abandoned due to faults in design or lack of capacity on the part of contractors. Committee commended the Acting Managing Director/CEO for taking up these issues and giving the desired attention to them. The Commission is currently engaged in follow-up discussions with its Consultants on matters relating to projects under implementation.

f. Image Management

A wrong perception of NDDC has been etched in the minds of a large segment of the public, especially the restive youth, about the mandate and activities of the Commission and the Federal Government in the region owing to ineffective sensitization of the public about the Commission's mandate and activities over the years. Against this backdrop, the management rolled out a media engagement strategy to improve public awareness about the Commission during the period under review on various platforms – print, electronic, social media. The Ag. MD/CEO had interview sessions on Commission's activities on Al Jazeera TV channel, France Public Broadcaster; live session on Nigerian Television Authority.

Consistent with the Buhari Administration's policy of promoting transparency and zero tolerance for corruption, the Commission launched the **Report-A-Bribe** campaign as an effective initiative to promote transparency and accountability in its mandate area. To this end, two dedicated telephone lines – 09086567311 and 07062492712 –and a dedicated email – complaints@nddc.gov.ng – were advertised for

public information. Furthermore, 22 press releases on the activities of the Commission were released between January and March 2016.

g. Institutional Strengthening/Corporate Functions

- i.** Management has submitted a Memo to Mr. President for approval to restructure Commission by creating two additional directorates and upgrading the Servicom Unit to a Compliance Directorate as part of the new drive to up-scale the operational rigor and efficiency in service delivery to the people by the Commission.
- ii. Fleet Management:** During the period under review, Management recovered 33 vehicles from former Board members and their aides.

National Health Insurance Scheme: The process of deploying the National Health Insurance Scheme started in January 2016 and is still ongoing.

Sector 2: Agriculture & Fisheries

Table 3

| S/No | Description of programme | No. of beneficiaries | Description of beneficiaries | Duration of scheme | Challenges | Activities | Way Forward |
|------|---|--|---|--------------------|--|---|---|
| 1. | Agricultural Entrepreneurial Skills Development | 200 additional trainees were approved to benefit | Farmers from large farms across 9 mandate states | Two weeks | Delay in release of funds for the capacity building of selected farmers from the mandate states | <ul style="list-style-type: none"> * Training of the additional 200 farmers approved * Collation of data on trainees ongoing * Funds for beneficiaries being processed | Early release of funds to complete the implementation of the 2013 Agric Skills Training Programme |
| 2. | Credit delivery to Farmers' Co-operatives in partnership with Bank of Agriculture | 374 of 1,100(10-member) Co-operatives have accessed the NDDC/BOA agricultural loan | NDDC agricultural skills training programme graduates from 9 mandate states | 4 years | * Lack of adequate funds to empower backlog of 726 co-operatives trained by the Agric/ Fisheries Directorate | Monitored and supervised 374 beneficiary co-operatives | Release of N2bn to empower 7260 youths and women to their farms after undergoing NDDC training |

| S/No | Description of programme | No. of beneficiaries | Description of beneficiaries | Duration of scheme | Challenges | Activities | Way Forward |
|------|--------------------------|--|--|---|---|---|----------------------------|
| | | | | | * Lack of vehicles for proper evaluation and supervision * Non-commitment of co-operatives to loan repayment | | |
| 3. | IFAD/FGN/NDDC – CBNRM-ND | 421,571 | Youths, women/men from the poorest of the poor communities | 10 years | Lack of counterpart funding from partners of the programme | * Approval for release of final payment made * Preparation to end programme within this year's 1 st Quarter was intensified | |
| 4. | Farm mechanization | Large farms, agricultural institutes, research | Large farms, agric institutes, research institutes, co-operative | Performance within period under review good | * Non-availability of service centres * Scarcity of | Distributed tractors to large farms, research institutes | *Establish service centres |

| S/No | Description of programme | No. of beneficiaries | Description of beneficiaries | Duration of scheme | Challenges | Activities | Way Forward |
|------|--------------------------|--------------------------|---------------------------------------|--------------------|---------------------------------|------------|---|
| | | institutes, cooperatives | societies, universities in the region | | tractor maintenance technicians | | *Provide tractor technicians *Provide spare parts in the service centres |

a. IFAD/FGN/NDDC/CBN Programme

- i. Under the IFAD/FGN/NDDC/CBN Programme, aimed at improving the standard of living and quality of life of rural poor households in the Niger Delta region, the Commission has so far contributed the sums of N2,312,000,000.00, or \$15,534,000.00 & \$4 million since 2006 when the programme began. A balance payment of \$3,511,000.00 or N575,804,000.00 is due for this programme. Approval for the release of the final payment for the programme has been given. A total of 421,571 households are currently receiving services under the programme. The IFAD programme was closed out at the end of March 2016, after 10 years of implementation.

b. Construction of Rice Processing Plant in Akwa Ibom State

- i. A rice plant with a capacity of 30 tons per day was commissioned and handed over to the State Government by NDDC at Mbiabet in to serve the rice farmers within and around Akwa Ibom State following necessary repairs and refurbishment. Approval had been given by the previous Governing Board of the Commission to handover the facility to the Akwa Ibom State Government.

c. NDDC/Cross River State Poultry/Hatchery Project

- i. The on-going NDDC/Cross River State Poultry/Hatchery Rehabilitation Project was designed to support poultry farmers in the region. The Commission made its commitment to the project and a meeting was fixed for March 31, 2016 to renegotiate the Memorandum of Understanding (MoU) for the partnership.

d. Integrated Farm Projects

- i. The construction of two integrated farms is ongoing at Mkpara-Otop, in Odukpani LGA in Cross River and Afana Ekpenedi, Esit Eket LGA in Akwa Ibom States. Fish Farm production output.

| S/NO | ACTIVITY | EXPECTED OUTPUT | CASH VALUE (PER CYCLE) |
|-------------|----------------------|--------------------------|-------------------------------|
| 1 | Fish Farm Production | 19,500 | 13,650,000.00 (6months) |
| 2 | Poultry Layers Unit | 8,000 @ 224 crates Daily | 134,400.00 (daily) |
| 3 | Oil Processing Mill | 1000 litres/daily | |

The project shall also provide employment opportunities for 40 community members and 40 professionals.

Sector 3: Education

The Commission initiated and or executed a number of programmes geared toward human capital development in its mandate region during Q1, 2016. These included activities in the educational and health sectors (see Table 4).

| S/ No | Project title | Program/ project details | Status | Program/ project cost | Location /State | Remark |
|--------------|--|---------------------------------|---------------|------------------------------|------------------------|---------------|
| 1. | Capacity building, Educate-the-Educators on ICT, Edo Zone (comprising Edo, Delta & Ondo) | 450 teachers benefitted | 100% | N150m | 9 mandate states | Completed |
| 2. | 2-day capacity building workshop for secondary school teachers in Mathematics and the | 450 teachers | 100% | N38m | 9 mandate states | Completed |

| S/ No | Project title | Program/ project details | Status | Program/ project cost | Location /State | Remark |
|----------|--|---|--------|-----------------------------|---------------------------|--|
| | English Language | | | | | |
| 3. | Advertisement of 2016 NDDC Post Graduate Foreign Scholarship programme | | | | 9 mandate states | Approved |
| 4. | Procurement and distribution of 500 laptops to secondary schools | Donated 202 laptops to Niger Delta Science School, Port Harcourt | 40% | N150m | Rivers and Bayelsa States | 40% completed. Awaiting further distribution |
| 5. | Procurement and distribution of Lassa Fever tablets | LASSA FEVER: *30,000 Lassa fever Personnel Protective Equipment, PPEs; *2,000 sanitizer kits distributed; *awareness campaigns on Lassa fever in 9 | 100% | N455,225,000 | 9 mandate states | |

| S/ No | Project title | Program/ project details | Status | Program/ project cost | Location /State | Remark |
|------------------|--|---|---------------|--------------------------------------|----------------------------|---------------|
| | | mandate states via radio jingles and fliers; another 15,000 kits being processed | | | | |
| 6. | Management and Staff fitness walk exercise | Fitness walk for staff of NDDC Headquarters and Ste Offices | | | 9 mandate states | |
| 7. | Free medical mission | Free medical missions a) Torubeni – Bayelsa State - Jan 31 – Feb 6, 2016 b) Opokuma – Bayelsa State – Jan 24 – 30, 2016 | | | 9 mandate states | |

h. Capacity Building for Secondary School Teachers

- i. Educate-the-educator on ICT Programme was carried out in the nine states of the Niger Delta region.
- ii. The Edo Zone comprising Edo, Delta and Ondo States was completed during this period under review.
- iii. A total of 450 teachers benefited from the programme and were given Laptop Computers.
- iv. A two-day Capacity Building Workshop for 450 Secondary School Teachers in Mathematics and English Language in the nine NDDC states was completed.

i. NDDC Foreign Postgraduate Scholarship

- i. The 2016 NDDC Foreign Postgraduate Scholarship Programme kicked off during the Quarter with a public advertisement for applications from interested applicants.
- ii. Meanwhile, the 2015 NDDC Foreign Postgraduate Scholarship Awards to 200 beneficiaries drawn from the various NDDC states was concluded with the disbursement of funds to the successful awardees.

Sector 4: Health

a. Lassa Fever Protective Kits

The Commission responded effectively to contain the spread of lassa fever epidemic in the mandate states.

- i. The Commission donated 30,000 lassa fever protective kits to the 9 States;
- ii. The Commission also donated 2000 lassa fever sanitizer kits to the 9 States.
- iii. The Commission donated a dedicated ambulance and 1 (one) Hilux van to the Specialist Hospital, Irua (Niger Delta Lassa Fever Centre).

- i. The Commission carried out a massive public enlightenment and awareness campaign and distribution of fliers on lassa fever epidemic across the nine NDDC States.

| S/ No | Project title | Program/ project details | Status | Program/ project cost | Location/ State | Remark |
|--------------|---|--|---------------|------------------------------|------------------------|---------------|
| 1. | Procurement and distribution of Lassa Fever tablets | LASSA FEVER: *30,000 Lassa fever Personnel Protective Equipment, PPEs; *2,000 sanitizer kits distributed; *awareness campaigns on Lassa fever in 9 mandate states via radio jingles and fliers. | 100% | N455,225,000 | 9 mandate states | |
| 2. | Management and Staff fitness walk exercise | Fitness walk for staff of NDDC Headquarters and State Offices | | | 9 mandate states | |
| 3. | Free medical mission | Free medical missions | | | 9 mandate states | |

| S/ No | Project title | Program/ project details | Statu s | Program/ project cost | Location/ State | Remark |
|----------|------------------|--|------------|-----------------------------|--------------------|--------|
| | | a) Torubeni – Bayelsa State - Jan 31 – Feb 6, 2016 b) Opokuma – Bayelsa State – Jan 24 – 30, 2016 | | | | |

i. NDDC Free Medical Missions

The Commission embarked on free medical missions to Toru-Ebeni (Jan 31 – Feb. 6 2016) and Opokuma Communities (Jan 24 – 30, 2016) in Bayelsa State.

Sector 5: Youth Sports, Culture and Women Development Affairs**a. 2016 International Women's Day Celebrations**

- i. The Commission commemorated the 2016 International Women's Day Celebrations on March 6, 2016. The theme of the 2016 Event was "*Pledge for Parity*". The activities included a drama presentation titled: "Little Drops" which was staged in Abuja (March 6), Benin City (March 10) Port Harcourt (March 12) and Calabar (March 14th). The objective of staging this drama was to bring the problems and the issues of the Niger Delta to the front burner in the development of Nigeria.

b. Girls in Engineering, Mathematics & Science (GEMS) Competition

- i. The Commission organised a competition for girls in Senior Secondary Schools 1 & 2 in the Niger Delta region in the areas of engineering, mathematics and science. Target students were drawn from secondary schools in the nine mandate states. The competition was aimed at bringing out the best brains amongst talented young female students in secondary schools in the region so that others may draw inspiration from their accomplishments. It attracted 2,880 students of SS1 and SS2 grades. The selection criteria included- Clear/Adequate title; Content/Scientific Understanding; Personal Interest in Project; Self Confidence; Clear articulation; Practical Relevance & Application; Data Analysis & Presentation of data; Use of Technology; General Presentation; and Potential for Further Studies & Project Improvement.
- ii. Regional finals were held in Benin City (for Delta, Edo and Ondo States); Port Harcourt (for Bayelsa, Imo and Rivers States); and Uyo (for Abia, Akwa Ibom and Cross River States) simultaneously on the 23rd of March 2016. Thirty-three (33) participants were selected for the grand finale and a 13 year old student, Ayomide Adeyeye, from Ondo state won the finals. The top five winners each received a N5million

scholarship for tertiary education amongst other prizes. Ondo state won the prize for the most supportive state.

iii. The 33 finalists are listed in Table 5 below:

| | | |
|----|----------------------|-------------------|
| 1 | Aborisade Mercy | Ondo State |
| 2 | Ademeta Esther | Ondo State |
| 3 | Adeyeye Ayomide | Ondo State |
| 4 | Agbodobiri Ebi | Bayelsa State |
| 5 | Alabi Mariam | Ondo State |
| 6 | Aladetan Seyifunmi | Ondo State |
| 7 | Atamewan Sarah | Ondo State |
| 8 | Basseyy Grace Mbora | Cross River State |
| 9 | Bernard Anne | Ondo State |
| 10 | Bolade Dolapo | Ondo State |
| 11 | Conquest Gina | Rivers State |
| 12 | Doghor Deborah | Ondo |
| 13 | Edobor-Uzamere Nowe | Edo State |
| 14 | Ekeanyanwu Chinwenwa | Imo State |

| | | |
|----|---------------------------|-------------------|
| 15 | Francis Bassey Edidiong | Akwa Ibom State |
| 16 | Gbule Chizi | Rivers State |
| 17 | Inyang Edidiong | Akwa Ibom State |
| 18 | Iwuamadi Chisomaga | Imo State |
| 19 | Jeremiah James Blessing | Cross River State |
| 20 | Nwachukwu Chizaram | Imo State |
| 21 | Okeremeta Gertrude | Rivers State |
| 22 | Okwuoha Sandra | Rivers State |
| 23 | Omodamiro Bamitale | Abia State |
| 24 | Oneyor Oritsemeyiwa Alero | Delta |
| 25 | Opue Perpetual | Cross River State |
| 26 | Orjiugo Amarachi | Rivers State |
| 27 | Sambo Rebecca | Akwa Ibom State |
| 28 | Temila Abigail | Rivers State |
| 29 | Udoikpong Uforo Treasure | Akwa Ibom State |
| 30 | Ukachukwu Maryanne | Abia State |

| | | |
|----|----------------------|--------------------|
| 31 | Umesi Chirunim | Rivers State |
| 32 | Umoh Blessing Robert | Cross Rivers State |
| 33 | Usanga Ekomobong | Akwa Ibom State |

The five top students each won N5m tertiary education scholarship – 1. Adeyeye Ayomide; 2. Orjiugo Amarachi; 3. Francis Bassey Edidiong; 4. Jeremiah James Blessing; 5. Umoh Blessing Robert (Listed in the order of performance).

j. NDDC Volunteer Scheme

- i. It would be recalled that the Commission had set up an NDDC Volunteer Scheme for youths in the Niger Delta Region in Port Harcourt. Four hundred and fifty (450) youths have been engaged for this phase of the programme. The youths were engaged to work in the following areas in the Region: traffic control/decongestion; environmental sanitation services; cleaning and opening up of blocked drainages; and clearing of grasses and weeds on the sides of major roads. The Youth Scheme Volunteers have been paid their stipend up to date.

k. Procurement of Equipment for Persons Living with Disability

The Commission approved N30m for the procurement of equipment such as Automated Wheel Chairs, Sensor Guide Canes, Hearing Aids and clutches for people living with disability in Niger Delta . The sum of N50m was approved for the promotion of traditional sports in Niger Delta.

I. Civic Education and Campaign against Electoral Violence

The Commission, in collaboration with a Non-Governmental Organisation, NGO, (NGO name) held civic education and campaign against electoral violence in Rivers State. Youths, the political class and women were the target groups as the NGO held workshops and town hall meetings.

Sector 6: Skills Acquisition and Development

a. MSME Capacity Building & Empowerment

- i.** A total of 198 Entrepreneurs from the nine states of the Niger Delta were selected through a rigorous competitive process. They have been trained in various aspects of entrepreneurship including mentoring under business consultants. Ninety-five percent of the trainees have received their expansion grants depending on the nature of their business or the approved business proposal. Monitoring & Evaluation of the business was undertaken within the review period.

b. Training on Building Skills Technology

- i.** The Commission conducted the NDDC Building Skills Technology Training Programme at King Amachree Academy in Cotonou, Republic of Benin on March 31, 2016. Two hundred and seventy (270) youths and women are to benefit from this programme. The first batch of 130 trainees has completed the theoretical aspect and internship (hands-on experience). The second batch of 140 trainees would soon commence training.

c. NDDC Oil Spill Response Management Training Programme

- i. The Commission has commenced implementation of the NDDC Oil Spill Response Training Programme. One hundred and eighty (180) trainees will benefit from this training. The key objective of this programme is to create a pool of qualified and competent Oil Spill Respondents to be certified by National Oil Spill Detection and Response Agency (NOSDRA) to manage oil spill and carry out environmental remediation in the Niger Delta. The theoretical aspect of the programme has been completed. The field work / practical aspect is ongoing.

d. NDDC Telecommunication (Fibre Optics) Training Programme

- i. The Commission has embarked on the training of 180 Niger Deltans on Telecommunication (Fibre Optics) technology. The training is currently going on in Owerri, Imo State capital. The key objective of this initiative is to build specific skills in leading-edge technologies to enhance employment creation and growth in the communities. Theoretical instructional activities have been completed. The trainees are currently undergoing field work / practical activities.

Sector 7: Environment

Environmental protection and control is very central to the mandate of the Commission as per the NDDC Act of 2000. Some activities that took place within this sector during the period under review included:

a. Environmental Impact Assessment of Projects

- i. Environmental Impact Assessments (EIA) were carried out on major projects prior to their execution in accordance with the relevant environmental laws and policies of the Federal Government. During the period under review, the Consultants on the EIA of various projects submitted their Reconnaissance Visit and Dry Season Reports on nine (9) Infrastructure Projects that the Commission is working on in various states of the Niger Delta. The Infrastructure Projects are in the areas of roads/bridges; canalization/reclamation; and electricity/power. The Wet Season Report would be submitted after the rainy season by the 3rd Quarter, while the Final Reports would be submitted to the Federal Ministry of Environment in November 2016.

b. Health Safety & Environment/Environmental Monitoring of Projects (HSE/EMP)

- i. During the 1st Quarter of 2016, HSE/EMP whose principal function is to implement a method of systematically identifying, assessing and controlling hazards that may arise from project execution, submitted reports on ten (10) infrastructure projects in the areas of roads/bridges (1) and reclamation/canalization (9).

ii. c. Waste Management

- i. Design work on a modern waste management facility to promote waste minimization through waste reuse and recycling was intensified. The consultant submitted the preliminary design which is currently being reviewed by the Commission.

SECTOR 8: SECURITY, LAW & ORDER**a. Security**

- i. The insecurity situation in the Niger Delta remained a serious concern to the Commission throughout Q1. The Commission continued to monitor the situation while working closely with the security agencies to ensure the safety of its personnel and property.

b. Law & Order (Legal Matters)

- i. A total of six (6) legal cases were instituted during the period under review. Five (5) of the six (6) cases were instituted against the Commission while the Commission instituted one (1) appeal against a judgment in Suit No. HOK/25/2013. (state briefly what the cases were about). Two (2) cases were concluded within this period. One (1) was determined on the merit (for or against the Commission?) while the second was by an amicable out-of-court settlement, with the terms entered as the judgment of the Court. Outstanding payments on twenty-eight (28) litigation files were revalidated and processed for payments to the respective external solicitors handling the briefs on behalf of the Commission.
- ii. Five (5) requests for earlier Advance Payment Guarantees (APGs) to be discharged of their liability to the Commission were received. However, only one (1) request qualified for discharge and a letter was

consequently issue to that effect. Eight (8) contract agreements were executed during the period under review.

Table 6

Litigation Matters Involving the Commission

| S/ N | YR | PENDING | CONCLUDED | FED HIGH COURT | STATE HIGH COURT | NATIONAL INDUSTRIAL COURT | APPEAL COURT | SUPREME COURT |
|-----------------|-----------|----------------|------------------|-------------------------------|---------------------------------|--|-------------------------|--------------------------|
| 1 | 2013 | 20 | 10 | 7 | 7 | Arbitration | 3 | 1 |
| 2 | 2014 | 16 | 22 | 3 | 11 | Nil | Revenue Court (1) | 1 |
| 3 | 2015 | 27 | 16 | 14 | 9 | 2 | 2 | Nil |

SECTION 10: PARTNERSHIPS

Determined to sustain the leveraging of the resources and expertise of relevant and experience members of the international development community in the pursuit of its mandate, the Commission forged engaged in partnerships with stakeholders both within and outside the region for effective service delivery. Some of the projects and programmes jointly initiated with some key stakeholders and development partners in the region during the review period included:

a. NDDC/OPTS Collaboration

- i. Under the NDDC/OPTS Collaboration arrangement, Shell Petroleum Development Company Limited proposed to partner with NDDC on the Gokana 2 cluster project. Shell further requested that this project be executed within the 2016 fiscal year.

b. Partnership with Civil Society Groups (CSOs)

The Commission held an interactive session between the Acting MD/CEO and Civil Society Groups in the Niger Delta on January 19, 2016. Civil Society Groups from all the States of the Niger Delta were represented. The objective of the interactive session was to create necessary synergy with critical stakeholders to develop new approaches to managing NDDC/stakeholders' relationship with a view to optimizing the social and economic potentials of the Niger Delta region. The Commission secured a commitment from the CSOs that they would collaborate with NDDC in project monitoring and supervision in the various communities, and as well act as a level of check on contractors to ensure value for money.

Towards enhancing transparency and accountability of overall project management by the Commission, the Ag. MD requested CSOs to nominate representatives to a special inspection team led by the Ag. MD for the

express purpose of double checking the extant status of projects prior to payment. A communiqué issued at the end of the interactive session called for timely and accurate funding of NDDC and the faithful implementation of the Niger Delta Regional Development Master Plan, among others.

c. TROMPCON

- i. The Commission held a meeting with the executives of Traditional Rulers of Oil Mineral Producing Communities (TROMPCON) in January 2016. The traditional rulers promised to cooperate with the Commission in implementation of various projects and programmes in their domains. They also committed to build stronger networks and operational relationships with the security agencies and relevant government institutions to find effective solutions to the challenges of security in the region. They further pledged to work assiduously towards the fostering of greater understanding and enthronement of peace and concord among the people of the region.

d. Project/Programme Implementation Partners

- i. During the period under review, a foreign partner of the Commission in programme implementation, Messrs Embud Studio of Poland, paid a courtesy visit to the Ag. MD. It reaffirmed its commitment to collaborate with the Commission towards the achievement of its objective. The NDDC/Shell Petroleum Partnership on the construction of Ogbia/Nembe Road in Bayelsa State advanced the project to almost 90% completion. The road project is scheduled for completion during the 2nd Quarter of 2016.

e. International Development Agencies (IDAs)

- i. The Commission participated in the Conference on the Niger Delta Action Plan that was sponsored by the Department for International Development (DfID) of the UK Government. The Niger Delta Action Plan is involved in a series of follow-up meetings with other critical stakeholders. The European Union (EU)-funded Niger Delta Support Programme on Water and Sanitation opened exploratory discussions with the Commission on possible collaboration.

SECTION 11: INTERNAL CONTROL MECHANISM (AUDIT)

The Commission has a robust Internal Control Mechanism that ensures all processes and guidelines are complied with before payment is made on any subhead. The Internal Audit Department is responsible for ensuring that the internal control system is in compliance with the guidelines issued by the Federal Government. These include Financial Regulation 1705, which stipulates 100% checks on all Interim Payments Certificates (IPCs), Advance Payment Guarantees (APGs) and other invoices for payment. The Department further ensures compliance with the decisions and directives of the Governing Board and Management on the functioning and operations of the Commission.

The Department performed the following functions during the period under review:

1. Prepayment audit and/or check all payments;
2. Ensured that monies receivable were received and banked;
3. Carried out periodic audit spot checks of the books;
4. Conducted special investigations as directed by the relevant organs;
5. Carried out spot checks on projects and prices;
6. Assisted the external auditors in carrying out their duty;
7. Ensured the Revalidation of Interim Payment Certificates in compliance with the new Executive Management Framework;
8. Carried out post-payment audit;
9. Assisted other supervisory or regulatory agencies in the performance of their statutory functions.

Audit Observation

To ensure compliance with the internal control system, audit observations and/or queries were responded to adequately. There was full compliance with the internal control processes of the Commission during Q1.

SECTION 12: CHALLENGES

I had noted that upon assumption of office, a routine situation analysis was undertaken to ascertain the extant state of affairs of the Commission. That exercise cast in bold relief the multifaceted challenges that had adversely impacted the performance of the Commission over time. These were categorised under the five (5) broad headings viz: Administration; Project/Programme Administration; Stakeholders' Engagement; Finance/Funding; and Terrain/Climatic Conditions.

a. Administration

The following Administration challenges were identified:

- i. Weak internal processes, procedures and control mechanism.
- ii. Poor-adherence to policies, procedures and processes.
- iii. A disconnect between the State offices and the Head Office in terms of projects/programmes delivery, information flow, and incomplete implementation of the decentralization exercise.
- iv. Weak organizational culture and low employee discipline, leading to lack of commitment and dedication to duty amongst staff.
- v. Poor internal and external corporate image.

b. Project/Programme Administration

- i. Poor project initiation practices
- ii. Non-compliance with the procurement procedures, resulting in the incidence high failure rate of NDDC projects and programmes

- iii. Poor Quality assurance processes and technology
 - Inadequate internal control mechanism leading to unethical practices and compromises
 - Delay in payment for certified works done, leading to rapid deterioration of uncompleted works
 - Lack of Commission-specific Standards and Specifications for Projects
- iv. Overtrading in project and programme contract awards

c. Stakeholders' Engagement

- i. Weak Stakeholders' Engagement, lack of synergy and poor collaboration
- ii. Inability to engage critical stakeholders for partnership
- iii. Lack of implementation of the Niger Delta Regional Development Master Plan (NDRDMP) by all stakeholders in the Region
- iv. High level of insecurity in the region hampering development of effective partnerships
- v. Non-alignment of the activities of the Commission to the Niger Delta Regional Development Master Plan

d. Finance/Funding

- i. Late passage of the budget likely to cause a relatively low budget performance
- ii. Minimal funding by the Federal Government throughout the period under review
- iii. Non-compliance with the provisions of the NDDC Act of 2000 in the funding of the Commission by all the contributing partners
- iv. Delayed/Non-payment of contractors that had earned Interim Payment Certificates (IPCs) for work done
- v. Poor and inadequate funding of projects and programmes in the NDDC Budget largely due to the large number of budget line items
- vi. Almost all projects being embarked upon by the Commission are solely funded by the Commission

e. Terrain and Climatic conditions

- i. Due to the deltaic nature of the region, the construction of roads is very expensive compared with the upland areas of the country
- ii. The region presents the most difficult logistics challenges in the country and has made NDDC projects comparatively expensive

SECTION 13: SUGGESTED WAY FORWARD

The following are recommendations considered as the way forward to keep the Commission on track in line with its mandate of delivering development in the Niger Delta Region as stipulated in the NDDC Act of 2000.

Finance

- i. Funding of the Commission must be in line with the funding provisions in Part V Section 14 of the NDDC Act 2000.
- ii. The leadership of the Commission must constructively engage all statutory contributors to achieve adequate and timely funding.
- iii. A machinery should be put in place to recover all outstanding debts owed the Commission by all the statutory contributors.

Stakeholders' Engagement

- i. The Commission should develop and implement a robust stakeholders' engagement strategy as a matter of priority.
- ii. Develop Stakeholders' Engagement System in all facets of the Commission's operations i.e. from project/programme conceptualization to monitoring and evaluation of NDDC activities.
- iii. Engender partnerships in project/program delivery.
- iv. Involve the National Assembly and other Stakeholders in NDDC Budgeting process.

Staff/Institutional Strengthening

- i. Restructuring and professionalizing the Commission's workforce.
- ii. Development of an organizational culture and proper work ethics for the Commission.
- iii. Deployment of appropriate technology for project/programme management.
- iv. Amendment of the NDDC Act of 2000 in terms with current reality.

- iv. Professionalization of the appointment of NDDC Executive Management.
- v. Implement Performance Management System in NDDC.

SECTION 14

APPENDIX: SUMMARY OF NDDC INFRASTRUCTURE PROJECTS BY STATE AND TYPE

Attached is a summary of the status of NDDC infrastructure projects by state and by type. The tables show the year of award; project status - completed or uncompleted.

**LIST OF PROJECTS INSPECTED BY ACTING MD/CEO/SENATE COMMITTEE AND PMS
DURING THE 1ST QUARTER 2016**

| S/N | DESCRIPTION | CONTRACTOR | PROJECT COST | AWARD DATE | COMPLETION STATUS (%) | REMARKS / ISSUES |
|------------------------|---|---------------------------|------------------|------------|-----------------------|--|
| ABIA STATE | | | | | | |
| 1 | CONSTRUCTION OF UMUWANWA-OBIZI ROAD | ZEROCK CONST. LTD | 811,927,902.50 | 10-Dec-04 | 45 | Scope change issues and delayed payment |
| 2 | CONSTRUCTION OF INTER-STATE ROAD ALONG OZARA/ACHA-IVO ROAD ABIA /EBONYI STATE. | COSMOBUILT NIG. LTD | 3,480,857,061.00 | 26-Apr-12 | 46 | Scope change issues and delayed payment |
| 3 | CONSTRUCTION OF IHIE UKWU ROAD NETWORK, ABIA STATE. | ONEPLUS HOLDING NIG. LTD. | 1,967,699,553.75 | 20-Apr-12 | 75 | Delayed payment |
| 4 | CONSTRUCTION OF OBOHIA-OHANKU-ABA ROAD WITH SPUR TO OHAMBELE-OBEAKU (32.30KM) | HERBERTECH NIG. LIMITED | 2,080,262,907.19 | 5-Nov-09 | 25 | Project is currently stalled due to inconsistency in design, scope & cost. |
| 5 | CONSTRUCTION OF UMUNTEKE JUNCTION-MKPOROBE OBEGU-IHIE ROAD, ABIA STATE. | AGILAIRE SOLUTION LTD. | 2,644,717,351.50 | 26-Apr-12 | 75 | Contractor absent from site |
| 6 | CONSTRUCTION OF OBOHIA-OHANKU-ABA ROAD WITH SPUR TO OHAMBELE-OBEAKU (32.30KM) | HERBERTECH NIG. LIMITED | 2,080,262,907.19 | 5-Nov-09 | 25 | Project is currently stalled due to inconsistency in design, scope & cost. |
| AKWA IBOM STATE | | | | | | |
| 1 | PROTOTYPE UNIVERSITY HOSTEL AT TEACHING HOSPITAL UNIVERSITY OF UYO, AKWA IBOM STATE | BASE STAR ENG. LTD. | 1,283,179,348.20 | 10-Dec-04 | 100 | Completed and commissioned |
| 2 | AWARD OF CONTRACT FOR THE CONSTRUCTION OF ACCESS ROAD AT THE UNIVERISTY OF UYO TEACHING HOSPITAL, UYO | BASESTAR ENG. LTD. | 197,400,566.00 | 14-Jun-14 | 100 | Completed and commissioned |
| 3 | CONSTRUCTION OF EDIENE ABAK-IKOT EKAN ROAD, ABAK / ETINAN L.G.As., AKWA IBOM STATE | TOOLSPUSHERS NIG LTD | 248,210,917.20 | 1-Mar-11 | 41 | Stalled due to withheld payment as a result of contractor's poor workmanship |

**LIST OF PROJECTS INSPECTED BY ACTING MD/CEO/SENATE COMMITTEE AND PMS
DURING THE 1ST QUARTER 2016**

| S/N | DESCRIPTION | CONTRACTOR | PROJECT COST | AWARD DATE | COMPLETION STATUS (%) | REMARKS / ISSUES |
|------------------|--|---------------------------------|-------------------|------------|-----------------------|--|
| 4 | AWARD OF CONTRACT FOR THE CONSTRUCTION OF IKO-ATABRIKANG-AKATA-OPOLOM-IKOT ENWANG-OKOROUTIP-IWUOCHANG ROAD (2.5KM) (PHASE 7) | CHESEA LIMITED | 857,257,500.00 | 14-Aug-14 | 20 | Work ongoing at time of visit |
| 5 | CONSTRUCTION OF IKO-ATABRIKANG-AKATA-OPOLOM-IKOT ENWANG-OKOROUTIP-IWUOCHANG ROAD (DREDGING & SAND FOR ROAD FILLING) - LOT 7, AKWA IBOM STATE | VICHE RESOURCES (NIG) LTD | 870,595,000.00 | 28-Nov-14 | 20 | Work ongoing at time of visit |
| 6 | CONSTRUCTION OF NSASAK JUNCTION-AKON ROAD, AKWA IBOM STATE. | SEYANG LTD. | 5,819,165,840.52 | 20-Apr-12 | 66 | Project at slow pace awaiting payment of approved IPC |
| BAYELSA | | | | | | |
| 1 | CONSTRUCTION OF AKENFA BRIDGE | OSMOSERVE LTD | 800,993,396.31 | 05-Nov-09 | 65 | Delayed payment and design/scope change |
| 2 | CONSTRUCTION OF PROTOTYPE UNIVERSITY HOSTEL AT NDU SITE 1 | FIRST MARINE ENG'G SERVICES LTD | | 10-Dec-04 | | Delayed payment and construction challenges |
| 3 | CONSTRUCTION OF OGBIA-NEMBE ROAD BAYELSA STATE. | SETRACO NIG. LTD | 24,421,857,276.17 | 30-Dec-05 | 85 | Project going on well except for delayed payment by project sponsor partner - SPDC |
| 4 | CONSTRUCTION OF INTERNAL ROADS NETWORK (PHASE 1), AT FEDERAL UNIVERSITY OF TECHNOLOGY OTUEKE, BAYELSA STATE. | ONEPLUS HOLDING NIG. LTD. | 4,625,666,015.00 | 26-Apr-12 | 12 | Delayed payment and scope change |
| IMO STATE | | | | | | |
| 1 | CONSTRUCTION OF ISINWEKE ONICHA, UBOMA, IMO RIVERS, UMUAHIA EFP ROAD, IMO & RIVERS STATE | DEAHYUN NIG. LTD. | 5,603,357,408.00 | 26-Apr-12 | 70 | Contractor on site working, while awaiting valuation of work done for payment purposes |

**LIST OF PROJECTS INSPECTED BY ACTING MD/CEO/SENATE COMMITTEE AND PMS
DURING THE 1ST QUARTER 2016**

| S/N | DESCRIPTION | CONTRACTOR | PROJECT COST | AWARD DATE | COMPLETION STATUS (%) | REMARKS / ISSUES |
|-----|---|------------------------------|------------------|------------|-----------------------|---|
| 2 | CONSTRUCTION OF UMUACHI UMUNZE 1- UMUDE-UMUNAKANU ROAD/BRIDGE, IMO STATE. | SILVERBROOK INVESTMENT LTD. | 2,036,136,650.00 | 28-Jun-12 | 80 | Contractor not currently working. Anticipating review of scope |
| 3 | AWARD OF CONTRACT FOR THE ASA/OBILE ELECTRICITY PROJECT | N. CINOTEX NIG. LTD. | 90,985,733.31 | 10-Dec-04 | 80 | Stalled due to community unrest and vandalization shortly before testing/commissioning |
| 4 | CONSTRUCTION OF 2 X 15MVA INJECTION SUBSTATION & 33/11KV TRANSMISSION AT IKEM COMMUNITIES, NGOR OKP | GINSCON CONST. COY | 1,081,218,231.83 | 28-Jun-12 | 5 | Contractor claimed that major equipment for substation have been procured and stored in warehouse at Asaba Delta State. |
| 5 | CONSTRUCTION OF OGUTA LAKE BRIDGE/ ROAD. | MESSRS. JINARCO. NIG. LTD | 2,389,439,195.00 | 13-Apr-11 | 30 | Project currently stalled due to pending approval of revised scope of |
| 6 | RECLAMATION/SHORE PROTECTION OF OPUOMA | ROUDO NIG. LTD | 4,878,921,078.29 | 5-Nov-09 | 50 | Though contractor was on site, there are pending issues regarding scope change and cost, putting on hold payment processing. |
| 7 | DUALIZATION OF PORT HACOURT/OWERRI ROAD JUNCTION- AVU- ADAPALM- ETEKWURU (PHASE II), IMO STATE. | HADO NIG. LTD | 6,448,062,762.49 | 26-Apr-12 | 20 | site abandoned by contractor, complaining of uncondusive atmosphere for work due to community disturbances and unresolved compensation issues |
| 8 | CONSTRUCTION OF UMUDIKE INTERNAL ROAD/DRIANAGE | BUILDING INVESTMENT NIG. LTD | 1,403,027,437.61 | 13-Apr-11 | 10 | Though contractor was on site, there are pending issues regarding scope change and cost, putting on hold payment processing. |

**LIST OF PROJECTS INSPECTED BY ACTING MD/CEO/SENATE COMMITTEE AND PMS
DURING THE 1ST QUARTER 2016**

| S/N | DESCRIPTION | CONTRACTOR | PROJECT COST | AWARD DATE | COMPLETION STATUS (%) | REMARKS / ISSUES |
|---------------------|--|--------------------------------------|------------------|------------|-----------------------|--|
| 9 | CONSTRUCTION OF UKWUGBA JUNCTION-EGBEMA-ETEKWURU-UMUAPU ROAD | ENERCO NIGERIA LTD | 2,549,620,908.06 | 5-Nov-09 | 86 | Contractor on site working towards completion of short section of road at Umuapu. However, approval of scope reduction requires verification |
| 10 | AWARD OF CONTRACT FOR THE CONSTRUCTION OF IZOMBE-AGWA - OBOKOFIA ROAD | NIGER DELTA PROJECTS CONSORTIUM LTD. | 795,964,238.19 | 14-Aug-14 | 100 | Verification visit for purpose of confirming payment indicate that project has several major defects despite being reported as completed in February 2015. |
| RIVERS STATE | | | | | | |
| 1 | CONSTRUCTION OF NIGER DELTA REGIONAL SPECIALIST HOSPITAL (CARDIOVASCULAR HOSPITAL) AT RIVERS STATE. | MX MX HUGHES NIG. LTD | 791,729,412.69 | 20-Apr-12 | 75 | Delayed payment and scope shortcoming stalling completion |
| 2 | CONSTRUCTION OF NIGER DELTA REGIONAL SPECIALIST HOSPITAL (ORTHOPEDIC HOSPITAL) AT RIVERS STATE. | S.J.ODIOKA SOLID NIG. LTD. | 791,729,412.69 | 20-Apr-12 | 80 | Delayed payment and scope shortcoming stalling completion |
| 3 | NDDC NEW HEADQUARTERS BUILDING, RIVERS STATE. | MARSHLAND PROJECTS LTD | 4,949,733,997.40 | 5-Nov-09 | 70 | Delayed payment affecting pace of work |
| 4 | CONSTRUCTION OF ANCILLARY BUILDING AT NDDC CORPORATE HEADQUARTERS BUILDING COMPLEX, EASTERN BY-PASS, PORT HARCOURT, RIVERS STATE (LOT 1) | MARSHLAND PROJECTS LTD & OTHERS | 3,900,000,000.00 | 10-Dec-14 | 30 | Delayed payment affecting pace of work |
| 5 | CONSTRUCTION OF NDDC STATE OFFICE PROJECT | KOMESS NIG LTD | 99,200,000.00 | 20-Apr-12 | 80 | Delayed payment |
| 6 | CONSTRUCTION OF PROTOTYPE NDDC HOSTEL, UNIVERSITY OF PORT HARCOURT | FEZINAT NIGERIA LTD | 1,369,665,764.20 | 10-Dec-04 | 90 | Very poor construction/finishing. |

**LIST OF PROJECTS INSPECTED BY ACTING MD/CEO/SENATE COMMITTEE AND PMS
DURING THE 1ST QUARTER 2016**

| S/N | DESCRIPTION | CONTRACTOR | PROJECT COST | AWARD DATE | COMPLETION STATUS (%) | REMARKS / ISSUES |
|-----|---|-----------------------------------|------------------|------------|-----------------------|---|
| 7 | CONSTRUCTION OF NIGERIAN POLICE BARRACKS (SPECIAL PROTECTION UNIT- BASE 6) LOT 1: CONSTRUCTION OF ADMIN BLOCK, COMMANDER'S RESIDENCE, SERVICE BLOCK AND GATE HOUSE. | AMVILLE SYSTEM NIGERIA LIMITED. | 249,910,500.00 | 28-May-12 | 65 | Delayed payment reducing pace of work |
| 8 | CONSTRUCTION OF MOBILE POLICE BARRACKS (SPECIAL PROTECTION UNIT - BASE 6), LOT 6 - GENERAL EXTERNAL WORKS, PORT HARCOURT | CEC CIVIL ENGINEERING CO. LIMITED | 249,750,825.00 | 28-May-12 | 60 | Delayed payment reducing pace of work |
| 9 | THE CONST. OF NIG. POLICE BARRACKS -BASE 6 LOT 2: CONST OF BLOCK OF FLATS/ RES QUARTERS (BLOCK A) IN P/ H. | RHINOSHIELD NIG. LTD | 249,750,000.00 | 28-May-12 | 70 | Delayed payment reducing pace of work |
| 10 | THE CONST. OF NIG. POLICE BARRACKS -BASE 6 LOT 4: CONST OF BLOCK OF FLATS/ RES QUARTERS (BLOCK A) IN P/ H. | MAKRICKY NIG LTD | 249,750,000.00 | 28-May-12 | 73 | Delayed payment reducing pace of work |
| 11 | THE NIGERIA POLICE BARRACKS (SPECIAL PROTECTION UNIT- BASE6) LOT 5 CONSTRUCTION OF BLOCK OF FLATS/RESIDENTIAL QUARTERS (BLOCK D) IN PH RIVERS STATE | ANESTONY CONST CO. LTD | 249,750,000.00 | 28-May-12 | 40 | Delayed payment reducing pace of work |
| 12 | CONSTRUCTION OF IGBIRI-ABAM- ABIBO-OBA LINK ROAD AND BRIDGES | MADMOSELLE LTD/ AUSPHEZ LTD | 2,985,708,705.22 | 5-Nov-09 | 20 | The site visit confirmed that this is clearly a failed contract despite the payment of about N400M mobilization, as the new contractor to whom contract was reassigned has clearly stated that he is unable to execute outstanding works within the contractawarded cost. |

**LIST OF PROJECTS INSPECTED BY ACTING MD/CEO/SENATE COMMITTEE AND PMS
DURING THE 1ST QUARTER 2016**

| S/N | DESCRIPTION | CONTRACTOR | PROJECT COST | AWARD DATE | COMPLETION STATUS (%) | REMARKS / ISSUES |
|-----|--|-------------------------------------|-------------------|------------|-----------------------|--|
| 13 | CONSTRUCTION OF BOROKIRI OKIRIKA ROAD & BRIDGE, RIVERS STATE. | ZEROCK CONSTR. NIG. LTD | 16,787,393,981.88 | 20-Apr-12 | 30 | Though contractor was on site, request for adequate provision in 2016 budget to ensure payment for completed works was made. |
| 14 | CONSTRUCTION OF KIRA DERE MOGHO ROAD & BRIDGE ON GOKANA L.G.A.-RIVERS STATE. | MESSRS. SOUTHSIDE CONSTRUCTION LTD. | 2,474,519,928.30 | 5-Sep-12 | 70 | Issue of scope change in terms additional bridge stalling completion |
| 15 | SANDFILLING AND SHORE PROTECTION OF OGU TOWN | ROUDO NIGERIA LIMITED | 12,014,341,090.58 | 13-Jun-07 | 75 | Issue of actual protection not yet done |
| 16 | CONSTRUCTION OF NIGER DELTA REGIONAL SPECIALIST HOSPITAL (CHILDREN & MATERNITY HOSPITAL) AT RIVERS STATE. | REHABVITAL SOLUTIONS LTD | 1,974,408,677.09 | 28-May-12 | 12 | Delayed paymnt |

NIGER DELTA DEVELOPMENT COMMISSION
DIRECTORATE OF PROJECTS MONITORING AND SUPERVISION.
ANALYSIS REPORT OF PROJECT STATUS AS AT MARCH, 2016

| PROJECT TYPE | PROJECT YEAR OF AWARD | | | | | | | | | | | | | | | STATUS ELEMENT DISTRIBUTION | | | | | | | TOTAL OF STATUS DISTR. | | | | |
|------------------|-----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------------|------------------------------|----------------------------|------------------------------|-------------------------------|----------------------------|------------------------------------|------------------------|---------------------|-------------------|-------------------------|-------------|
| | 2001 AWARDS | 2002 AWARDS | 2003 AWARDS | 2004 AWARDS | 2005 AWARDS | 2006 AWARDS | 2007 AWARDS | 2008 AWARDS | 2009 AWARDS | 2010 AWARDS | 2011 AWARDS | 2012 AWARDS | 2013 AWARDS | 2014 AWARDS | 2015 AWARDS | TOTAL AWARDS | UNCOMPLETED | | | | COMPLETED | | | | | | |
| | | | | | | | | | | | | | | | | NO. TAKEN OVER BY OTHER AGENCIES | NO. TERMINATED PROJECTS [Nt] | PROJECTS NOT STARTED [Nns] | NO. OF PROJECTS STALLED [Ns] | NO. OF ONGOING PROJECTS [Nog] | UNCOMPLETED (U=Nt+Nns+Nog) | COMPLETED, NOT COMMISSIONABLE [CN] | | COMMISSIONABLE [CC] | COMMISSIONED [CM] | COMPLETED (Z= CN+CC+CM) | |
| ABIA | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Foot Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building | 0 | 33 | 0 | 46 | 0 | 0 | 0 | 0 | 0 | 2 | 4 | 7 | 2 | 3 | 1 | 98 | 0 | 2 | 5 | 13 | 17 | 37 | 0 | 48 | 13 | 61 | 98 |
| Canalisation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Electrification | 0 | 26 | 12 | 13 | 0 | 0 | 0 | 0 | 2 | 7 | 17 | 9 | 4 | 22 | 40 | 152 | 0 | 0 | 62 | 0 | 16 | 78 | 0 | 24 | 50 | 74 | 152 |
| Flood Control | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 1 |
| Jetty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Road | 0 | 0 | 4 | 7 | 0 | 0 | 2 | 0 | 6 | 14 | 48 | 76 | 4 | 44 | 19 | 224 | 2 | 0 | 73 | 4 | 70 | 147 | 0 | 49 | 26 | 75 | 224 |
| Solar Water | 0 | 0 | 0 | 0 | 0 | 21 | 2 | 0 | 0 | 6 | 26 | 10 | 1 | 2 | 1 | 69 | 0 | 0 | 6 | 5 | 31 | 42 | 0 | 24 | 3 | 27 | 69 |
| Water (Normal) | 0 | 0 | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 0 | 23 | 0 | 0 | 2 | 3 | 5 | 10 | 0 | 13 | 0 | 13 | 23 |
| Sub-Total | 0 | 60 | 16 | 86 | 0 | 21 | 4 | 0 | 8 | 29 | 95 | 102 | 12 | 74 | 61 | 568 | 2 | 2 | 149 | 25 | 139 | 315 | - | 159 | 92 | 251 | 568 |
| AKWA IBOM | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 2 | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| Foot Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building | 0 | 83 | 3 | 104 | 1 | 7 | 0 | 1 | 1 | 6 | 17 | 9 | 27 | 12 | 5 | 276 | 0 | 6 | 53 | 8 | 88 | 155 | 0 | 64 | 57 | 121 | 276 |
| Canalisation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 2 | 0 | 0 | 1 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 2 |
| Electrification | 0 | 44 | 4 | 47 | 0 | 1 | 5 | 2 | 10 | 12 | 16 | 11 | 7 | 42 | 36 | 237 | 0 | 1 | 89 | 5 | 20 | 115 | 1 | 49 | 72 | 122 | 237 |
| Flood Control | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 1 | 6 | 1 | 11 | 0 | 0 | 4 | 0 | 6 | 10 | 0 | 1 | 0 | 1 | 11 |
| Jetty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 7 | 0 | 8 | 0 | 0 | 5 | 0 | 1 | 6 | 0 | 1 | 1 | 2 | 8 |
| Road | 0 | 2 | 3 | 14 | 1 | 8 | 6 | 3 | 5 | 23 | 110 | 88 | 12 | 108 | 6 | 389 | 1 | 0 | 146 | 12 | 120 | 278 | 0 | 99 | 11 | 110 | 389 |
| Solar Water | 0 | 0 | 0 | 0 | 0 | 36 | 0 | 0 | 0 | 16 | 69 | 9 | 8 | 3 | 1 | 142 | 0 | 0 | 28 | 6 | 49 | 83 | 0 | 48 | 11 | 59 | 142 |
| Water (Normal) | 0 | 10 | 1 | 20 | 0 | 1 | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 1 | 0 | 42 | 0 | 0 | 5 | 11 | 9 | 25 | 1 | 12 | 4 | 17 | 42 |
| Sub-Total | 0 | 140 | 11 | 185 | 2 | 54 | 11 | 6 | 16 | 57 | 223 | 120 | 55 | 181 | 49 | 1,110 | 1 | 7 | 331 | 44 | 295 | 677 | 2 | 274 | 156 | 432 | 1110 |

NIGER DELTA DEVELOPMENT COMMISSION
DIRECTORATE OF PROJECTS MONITORING AND SUPERVISION.
ANALYSIS REPORT OF PROJECT STATUS AS AT MARCH, 2016

| PROJECT TYPE | PROJECT YEAR OF AWARD | | | | | | | | | | | | | | | TOTAL AWARDS | STATUS ELEMENT DISTRIBUTION | | | | | | | TOTAL OF STATUS DISTR. | | | | |
|--------------------|-----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|----------------------------------|------------------------------|----------------------------|------------------------------|-------------------------------|----------------------------|------------------------------------|------------------------|---------------------|-------------------|-------------------------|---|
| | 2001 AWARDS | 2002 AWARDS | 2003 AWARDS | 2004 AWARDS | 2005 AWARDS | 2006 AWARDS | 2007 AWARDS | 2008 AWARDS | 2009 AWARDS | 2010 AWARDS | 2011 AWARDS | 2012 AWARDS | 2013 AWARDS | 2014 AWARDS | 2015 AWARDS | | NO. TAKEN OVER BY OTHER AGENCIES | UNCOMPLETED | | | COMPLETED | | | | | | | |
| | | | | | | | | | | | | | | | | | | NO. TERMINATED PROJECTS [Nt] | PROJECTS NOT STARTED [Nns] | NO. OF PROJECTS STALLED [Ns] | NO. OF ONGOING PROJECTS [Nog] | UNCOMPLETED (U=Nt+Nns+Nog) | COMPLETED, NOT COMMISSIONABLE [CN] | | COMMISSIONABLE [CC] | COMMISSIONED [CM] | COMPLETED (Z= CN+CC+CM) | |
| BAYELSA | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Foot Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building | 0 | 51 | 3 | 93 | 0 | 0 | 0 | 0 | 0 | 2 | 14 | 11 | 6 | 1 | 3 | 184 | 2 | 14 | 17 | 16 | 28 | 75 | 0 | 47 | 60 | 107 | 184 | |
| Canalisation | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 4 | 0 | 0 | 2 | 0 | 0 | 2 | 0 | 1 | 1 | 2 | 4 | |
| Electrification | 0 | 1 | 0 | 9 | 0 | 1 | 1 | 0 | 2 | 4 | 13 | 16 | 1 | 6 | 111 | 165 | 1 | 1 | 105 | 1 | 18 | 125 | 0 | 28 | 11 | 39 | 165 | |
| Flood Control | 0 | 0 | 4 | 3 | 0 | 2 | 0 | 1 | 4 | 0 | 1 | 6 | 0 | 6 | 39 | 66 | 0 | 0 | 16 | 6 | 43 | 65 | 0 | 0 | 1 | 1 | 66 | |
| Jetty | 0 | 12 | 2 | 9 | 0 | 0 | 1 | 0 | 0 | 0 | 7 | 5 | 0 | 0 | 0 | 36 | 1 | 1 | 2 | 5 | 6 | 14 | 0 | 11 | 10 | 21 | 36 | |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 2 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 1 | 2 | |
| Road | 0 | 2 | 5 | 9 | 1 | 6 | 2 | 1 | 4 | 38 | 64 | 65 | 12 | 70 | 25 | 304 | 0 | 0 | 110 | 7 | 96 | 213 | 0 | 67 | 24 | 91 | 304 | |
| Solar Water | 0 | 0 | 0 | 0 | 0 | 17 | 10 | 0 | 0 | 20 | 7 | 15 | 0 | 0 | 2 | 71 | 0 | 0 | 7 | 4 | 35 | 46 | 0 | 24 | 1 | 25 | 71 | |
| Water (Normal) | 0 | 16 | 6 | 22 | 2 | 0 | 0 | 0 | 1 | 1 | 0 | 5 | 1 | 0 | 0 | 54 | 0 | 1 | 4 | 7 | 15 | 27 | 0 | 16 | 11 | 27 | 54 | |
| Sub-Total | 0 | 82 | 20 | 145 | 3 | 26 | 15 | 2 | 12 | 65 | 106 | 123 | 20 | 88 | 180 | 887 | 4 | 17 | 264 | 47 | 241 | 569 | - | 194 | 120 | 314 | 887 | |
| CROSS RIVER | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 1 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| Foot Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building | 0 | 7 | 0 | 32 | 0 | 1 | 1 | 0 | 0 | 3 | 6 | 3 | 1 | 1 | 8 | 63 | 4 | 0 | 13 | 12 | 8 | 33 | 0 | 22 | 4 | 26 | 63 | |
| Canalisation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Electrification | 0 | 3 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 26 | 19 | 9 | 7 | 28 | 96 | 0 | 0 | 44 | 2 | 22 | 68 | 0 | 23 | 5 | 28 | 96 | |
| Flood Control | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 1 | 5 | 1 | 0 | 10 | 0 | 0 | 6 | 1 | 2 | 9 | 0 | 1 | 0 | 1 | 10 | |
| Jetty | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 4 | 1 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 2 | 2 | 4 | |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 0 | 0 | 3 | 0 | 6 | 0 | 0 | 1 | 0 | 5 | 6 | 0 | 0 | 0 | 0 | 6 | |
| Road | 0 | 1 | 0 | 5 | 0 | 0 | 1 | 1 | 2 | 12 | 48 | 46 | 4 | 34 | 29 | 183 | 1 | 0 | 66 | 3 | 62 | 131 | 0 | 41 | 10 | 51 | 183 | |
| Solar Water | 0 | 0 | 0 | 0 | 0 | 18 | 0 | 0 | 0 | 6 | 19 | 4 | 1 | 1 | 2 | 51 | 0 | 0 | 7 | 2 | 18 | 27 | 0 | 21 | 3 | 24 | 51 | |
| Water (Normal) | 0 | 3 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 1 | 0 | 0 | 2 | 14 | 1 | 0 | 3 | 0 | 1 | 4 | 0 | 7 | 2 | 9 | 14 | |
| Sub-Total | 0 | 16 | 2 | 46 | 0 | 19 | 2 | 1 | 3 | 23 | 103 | 76 | 16 | 52 | 70 | 429 | 7 | - | 141 | 20 | 120 | 281 | - | 115 | 26 | 141 | 429 | |
| DELTA | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Foot Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building | 0 | 62 | 0 | 68 | 0 | 1 | 5 | 1 | 3 | 0 | 14 | 28 | 14 | 19 | 14 | 229 | 1 | 4 | 48 | 0 | 49 | 101 | 0 | 66 | 61 | 127 | 229 | |
| Canalisation | 0 | 3 | 0 | 4 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 22 | 1 | 32 | 0 | 0 | 12 | 2 | 6 | 20 | 0 | 11 | 1 | 12 | 32 | |
| Electrification | 0 | 22 | 0 | 20 | 0 | 1 | 0 | 0 | 1 | 14 | 49 | 50 | 18 | 39 | 102 | 316 | 0 | 2 | 146 | 0 | 29 | 177 | 0 | 109 | 30 | 139 | 316 | |
| Flood Control | 0 | 1 | 0 | 6 | 0 | 4 | 0 | 0 | 0 | 1 | 3 | 5 | 4 | 102 | 0 | 126 | 0 | 1 | 92 | 3 | 23 | 119 | 0 | 7 | 0 | 7 | 126 | |
| Jetty | 0 | 18 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 2 | 20 | 10 | 1 | 4 | 0 | 57 | 0 | 0 | 8 | 2 | 6 | 16 | 0 | 33 | 8 | 41 | 57 | |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 | 1 | 3 | 0 | 13 | 0 | 0 | 1 | 0 | 7 | 8 | 0 | 5 | 0 | 5 | 13 | |
| Road | 0 | 14 | 3 | 25 | 2 | 9 | 7 | 0 | 16 | 57 | 173 | 114 | 32 | 226 | 43 | 721 | 1 | 0 | 280 | 8 | 200 | 488 | 0 | 199 | 33 | 232 | 721 | |
| Solar Water | 0 | 0 | 0 | 14 | 0 | 20 | 12 | 11 | 0 | 3 | 40 | 14 | 5 | 4 | 3 | 126 | 0 | 2 | 19 | 5 | 47 | 73 | 0 | 46 | 7 | 53 | 126 | |
| Water (Normal) | 0 | 37 | 4 | 5 | 0 | 0 | 0 | 0 | 1 | 0 | 4 | 0 | 0 | 1 | 2 | 54 | 0 | 0 | 1 | 6 | 7 | 14 | 0 | 19 | 21 | 40 | 54 | |
| Sub-Total | 0 | 157 | 7 | 143 | 2 | 36 | 24 | 13 | 21 | 77 | 303 | 231 | 75 | 420 | 165 | 1,674 | 2 | 9 | 607 | 26 | 374 | 1,016 | - | 495 | 161 | 656 | 1,674 | |

NIGER DELTA DEVELOPMENT COMMISSION
DIRECTORATE OF PROJECTS MONITORING AND SUPERVISION.
ANALYSIS REPORT OF PROJECT STATUS AS AT MARCH, 2016

| PROJECT TYPE | PROJECT YEAR OF AWARD | | | | | | | | | | | | | | | STATUS ELEMENT DISTRIBUTION | | | | | | | TOTAL OF STATUS DISTR. | | | | | |
|------------------|-----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------------|----------------------------------|------------------------------|----------------------------|-------------------------------|-------------------------------|--------------------------------|------------------------|------------------------------------|---------------------|-------------------|-------------------------|---|
| | 2001 AWARDS | 2002 AWARDS | 2003 AWARDS | 2004 AWARDS | 2005 AWARDS | 2006 AWARDS | 2007 AWARDS | 2008 AWARDS | 2009 AWARDS | 2010 AWARDS | 2011 AWARDS | 2012 AWARDS | 2013 AWARDS | 2014 AWARDS | 2015 AWARDS | TOTAL AWARDS | UNCOMPLETED | | | | COMPLETED | | | | | | | |
| | | | | | | | | | | | | | | | | | NO. TAKEN OVER BY OTHER AGENCIES | NO. TERMINATED PROJECTS [Nt] | PROJECTS NOT STARTED [Nns] | NO. OF PROJECTS STALLED [Nst] | NO. OF ONGOING PROJECTS [Nog] | UNCOMPLETED (U=Nt+Nns+Nst+Nog) | | COMPLETED, NOT COMMISSIONABLE [CN] | COMMISSIONABLE [CC] | COMMISSIONED [CM] | COMPLETED (Z= CN+CC+CM) | |
| EDO | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Foot Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building | 0 | 15 | 0 | 119 | 1 | 0 | 1 | 0 | 0 | 0 | 2 | 22 | 7 | 2 | 5 | 174 | 0 | 4 | 15 | 11 | 32 | 62 | 0 | 59 | 53 | 112 | 174 | |
| Canalisation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Electrification | 0 | 23 | 0 | 21 | 0 | 1 | 0 | 1 | 0 | 1 | 12 | 22 | 1 | 4 | 3 | 89 | 0 | 1 | 13 | 2 | 15 | 31 | 0 | 34 | 24 | 58 | 89 | |
| Flood Control | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 0 | 0 | 1 | 10 | 2 | 0 | 5 | 1 | 1 | 7 | 0 | 1 | 0 | 1 | 10 | |
| Jetty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 |
| Road | 0 | 2 | 0 | 5 | 0 | 0 | 3 | 1 | 9 | 15 | 65 | 62 | 6 | 42 | 41 | 251 | 0 | 0 | 126 | 7 | 70 | 203 | 1 | 41 | 6 | 48 | 251 | |
| Solar Water | 0 | 0 | 0 | 0 | 0 | 16 | 0 | 6 | 0 | 5 | 24 | 23 | 2 | 1 | 11 | 88 | 0 | 0 | 29 | 2 | 26 | 57 | 0 | 27 | 4 | 31 | 88 | |
| Water (Normal) | 0 | 6 | 1 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 | 0 | 0 | 0 | 3 | 4 | 7 | 1 | 8 | 6 | 15 | 22 | |
| Sub-Total | 0 | 46 | 1 | 164 | 1 | 17 | 4 | 8 | 9 | 21 | 103 | 134 | 16 | 50 | 61 | 635 | 2 | 5 | 189 | 26 | 148 | 368 | 2 | 170 | 93 | 265 | 635 | |
| IMO | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Foot Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building | 0 | 41 | 0 | 92 | 1 | 3 | 0 | 0 | 0 | 0 | 4 | 9 | 10 | 8 | 7 | 175 | 0 | 2 | 16 | 9 | 57 | 84 | 0 | 61 | 30 | 91 | 175 | |
| Canalisation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 8 | 0 | 9 | 1 | 0 | 8 | 0 | 0 | 8 | 0 | 0 | 0 | 0 | 9 | |
| Electrification | 0 | 4 | 5 | 16 | 0 | 0 | 0 | 0 | 0 | 4 | 17 | 17 | 7 | 8 | 23 | 101 | 0 | 1 | 38 | 3 | 20 | 62 | 1 | 35 | 3 | 39 | 101 | |
| Flood Control | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 1 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 2 | |
| Jetty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 1 | 3 | 0 | 0 | 2 | 0 | 0 | 2 | 0 | 1 | 0 | 1 | 3 | |
| Road | 0 | 2 | 0 | 6 | 0 | 0 | 2 | 1 | 11 | 34 | 96 | 69 | 8 | 78 | 12 | 319 | 0 | 0 | 104 | 6 | 107 | 217 | 0 | 100 | 2 | 102 | 319 | |
| Solar Water | 0 | 0 | 0 | 0 | 0 | 15 | 0 | 0 | 0 | 6 | 14 | 10 | 0 | 0 | 1 | 46 | 0 | 0 | 5 | 0 | 20 | 25 | 0 | 21 | 0 | 21 | 46 | |
| Water (Normal) | 0 | 5 | 0 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 2 | 2 | 0 | 1 | 39 | 0 | 0 | 1 | 4 | 13 | 18 | 0 | 18 | 3 | 21 | 39 | |
| Sub-Total | 0 | 52 | 5 | 139 | 1 | 18 | 2 | 1 | 13 | 44 | 135 | 107 | 27 | 105 | 45 | 694 | 1 | 3 | 175 | 22 | 218 | 418 | 1 | 236 | 38 | 275 | 694 | |
| ONDO | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 0 | 0 | 0 |
| Foot Bridge | 0 | 0 | 0 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 46 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 14 | 31 | 45 | 46 | |
| Building | 0 | 97 | 0 | 83 | 0 | 0 | 0 | 0 | 1 | 12 | 27 | 22 | 5 | 2 | 4 | 253 | 0 | 3 | 40 | 26 | 31 | 100 | 6 | 67 | 80 | 153 | 253 | |
| Canalisation | 0 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 0 | 11 | 0 | 0 | 1 | 0 | 2 | 3 | 0 | 8 | 0 | 8 | 11 | |
| Electrification | 0 | 5 | 2 | 21 | 0 | 0 | 0 | 0 | 1 | 13 | 16 | 28 | 0 | 10 | 122 | 218 | 0 | 0 | 138 | 8 | 11 | 157 | 1 | 43 | 17 | 61 | 218 | |
| Flood Control | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 0 | 5 | 0 | 0 | 2 | 0 | 3 | 5 | 0 | 0 | 0 | 0 | 5 | |
| Jetty | 0 | 8 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 4 | 1 | 0 | 0 | 2 | 1 | 20 | 0 | 0 | 3 | 0 | 3 | 6 | 4 | 2 | 8 | 14 | 20 | |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | |
| Road | 0 | 0 | 0 | 2 | 0 | 0 | 1 | 0 | 2 | 18 | 25 | 25 | 5 | 22 | 6 | 106 | 0 | 0 | 47 | 1 | 30 | 78 | 1 | 25 | 2 | 28 | 106 | |
| Solar Water | 0 | 0 | 0 | 0 | 0 | 16 | 0 | 0 | 0 | 12 | 20 | 20 | 3 | 2 | 9 | 82 | 0 | 0 | 34 | 0 | 19 | 53 | 0 | 27 | 2 | 29 | 82 | |
| Water (Normal) | 0 | 0 | 0 | 36 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 40 | 0 | 0 | 4 | 2 | 6 | 12 | 16 | 11 | 1 | 28 | 40 | |
| Sub-Total | 0 | 113 | 3 | 191 | 0 | 16 | 1 | 0 | 4 | 59 | 90 | 100 | 13 | 49 | 143 | 782 | - | 3 | 270 | 37 | 106 | 416 | 28 | 197 | 141 | 366 | 782 | |

NIGER DELTA DEVELOPMENT COMMISSION
DIRECTORATE OF PROJECTS MONITORING AND SUPERVISION.
ANALYSIS REPORT OF PROJECT STATUS AS AT MARCH, 2016

| PROJECT TYPE | PROJECT YEAR OF AWARD | | | | | | | | | | | | | | | STATUS ELEMENT DISTRIBUTION | | | | | | | TOTAL OF STATUS DISTR. | | | | |
|------------------|-----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------------|----------------------------------|------------------------------|----------------------------|------------------------------|-------------------------------|----------------------------|------------------------|------------------------------------|---------------------|-------------------|-------------------------|
| | 2001 AWARDS | 2002 AWARDS | 2003 AWARDS | 2004 AWARDS | 2005 AWARDS | 2006 AWARDS | 2007 AWARDS | 2008 AWARDS | 2009 AWARDS | 2010 AWARDS | 2011 AWARDS | 2012 AWARDS | 2013 AWARDS | 2014 AWARDS | 2015 AWARDS | TOTAL AWARDS | UNCOMPLETED | | | | COMPLETED | | | | | | |
| | | | | | | | | | | | | | | | | | NO. TAKEN OVER BY OTHER AGENCIES | NO. TERMINATED PROJECTS [Nt] | PROJECTS NOT STARTED [Nns] | NO. OF PROJECTS STALLED [Ns] | NO. OF ONGOING PROJECTS [Nog] | UNCOMPLETED (U=Nt+Nns+Nsg) | | COMPLETED, NOT COMMISSIONABLE [CN] | COMMISSIONABLE [CC] | COMMISSIONED [CM] | COMPLETED (Z= CN+CC+CM) |
| REGIONAL | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 1 | 1 | 2 | - | - | - | 0 | 2 |
| Foot Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 0 | 0 |
| Building | 0 | 0 | 0 | 15 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 33 | 0 | 0 | 0 | 49 | 0 | 0 | 10 | 3 | 28 | 41 | - | 3 | 5 | 8 | 49 |
| Canalisation | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 1 | 1 | - | 1 | 1 | 2 | 3 | |
| Electrification | 2 | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 1 | 0 | 0 | 0 | 10 | 0 | 0 | 2 | 1 | 5 | 8 | - | 1 | 1 | 2 | 10 |
| Flood Control | 0 | 0 | 0 | 0 | 0 | 3 | 2 | 0 | 0 | 0 | 0 | 23 | 0 | 0 | 0 | 28 | 0 | 0 | 2 | 1 | 24 | 27 | - | 1 | - | 1 | 28 |
| Jetty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 1 | - | - | - | 0 | 1 | |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 8 | 0 | 0 | 13 | 0 | 0 | 6 | 0 | 2 | 8 | - | 5 | - | 5 | 13 |
| Road | 0 | 3 | 2 | 4 | 2 | 5 | 1 | 0 | 0 | 0 | 1 | 30 | 0 | 4 | 0 | 52 | 0 | 0 | 5 | 1 | 34 | 40 | - | 6 | 6 | 12 | 52 |
| Solar Water | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 0 | 0 |
| Water (Normal) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | - | - | - | 0 | 1 |
| Sub-Total | 2 | 3 | 2 | 23 | 2 | 10 | 3 | 0 | 0 | 1 | 4 | 91 | 5 | 13 | 0 | 159 | - | - | 26 | 7 | 96 | 129 | - | 17 | 13 | 30 | 159 |
| RIVERS | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 1 |
| Foot Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 |
| Building | 0 | 14 | 1 | 68 | 1 | 6 | 4 | 2 | 1 | 12 | 28 | 27 | 8 | 25 | 10 | 207 | 5 | 2 | 30 | 20 | 63 | 115 | 1 | 57 | 29 | 87 | 207 |
| Canalisation | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 5 | 0 | 0 | 0 | 1 | 3 | 4 | 0 | 1 | 0 | 1 | 5 |
| Electrification | 0 | 2 | 0 | 10 | 0 | 1 | 1 | 1 | 11 | 10 | 42 | 15 | 13 | 38 | 45 | 189 | 0 | 0 | 62 | 5 | 28 | 95 | 1 | 82 | 11 | 94 | 189 |
| Flood Control | 0 | 0 | 0 | 2 | 0 | 0 | 1 | 0 | 0 | 0 | 2 | 3 | 0 | 27 | 12 | 47 | 0 | 0 | 23 | 1 | 23 | 47 | 0 | 0 | 0 | 0 | 47 |
| Jetty | 0 | 2 | 1 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 3 | 1 | 0 | 0 | 15 | 0 | 0 | 4 | 1 | 4 | 9 | 0 | 3 | 3 | 6 | 15 |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 1 | 17 | 1 | 21 | 0 | 0 | 11 | 0 | 4 | 15 | 0 | 6 | 0 | 6 | 21 |
| Road | 0 | 12 | 4 | 20 | 4 | 23 | 42 | 4 | 26 | 193 | 263 | 152 | 22 | 132 | 27 | 924 | 4 | 0 | 191 | 7 | 327 | 525 | 11 | 346 | 38 | 395 | 924 |

NIGER DELTA DEVELOPMENT COMMISSION
DIRECTORATE OF PROJECTS MONITORING AND SUPERVISION.
ANALYSIS REPORT OF PROJECT STATUS AS AT MARCH, 2016

| PROJECT TYPE | PROJECT YEAR OF AWARD | | | | | | | | | | | | | | | TOTAL AWARDS | STATUS ELEMENT DISTRIBUTION | | | | | | | | | | TOTAL OF STATUS DISTR. | |
|------------------------|-----------------------|-------------|-------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|-------------|--------------|-------------|--------------|----------------------------------|------------------------------|----------------------------|------------------------------|-------------------------------|-------------------------------|------------------------------------|---------------------|-------------------|------------------------|------------------------|--|
| | 2001 AWARDS | 2002 AWARDS | 2003 AWARDS | 2004 AWARDS | 2005 AWARDS | 2006 AWARDS | 2007 AWARDS | 2008 AWARDS | 2009 AWARDS | 2010 AWARDS | 2011 AWARDS | 2012 AWARDS | 2013 AWARDS | 2014 AWARDS | 2015 AWARDS | | UNCOMPLETED | | | | | COMPLETED | | | | | | |
| | | | | | | | | | | | | | | | | | NO. TAKEN OVER BY OTHER AGENCIES | NO. TERMINATED PROJECTS [Nt] | PROJECTS NOT STARTED [Nns] | NO. OF PROJECTS STALLED [Ns] | NO. OF ONGOING PROJECTS [Nog] | UNCOMPLETED (U=Nt+Nns+Ns+Nog) | COMPLETED, NOT COMMISSIONABLE [CN] | COMMISSIONABLE [CC] | COMMISSIONED [CM] | COMPLETED (Z=CN+CC+CM) | | |
| Solar Water | 0 | 0 | 0 | 0 | 0 | 29 | 4 | 0 | 0 | 17 | 38 | 30 | 3 | 2 | 1 | 124 | 0 | 0 | 23 | 1 | 40 | 64 | 3 | 54 | 3 | 60 | 124 | |
| Water (Normal) | 0 | 10 | 9 | 14 | 0 | 0 | 1 | 0 | 0 | 14 | 20 | 11 | 2 | 4 | 0 | 85 | 1 | 1 | 10 | 2 | 28 | 41 | 5 | 31 | 7 | 43 | 85 | |
| Sub-Total | 0 | 41 | 15 | 118 | 5 | 60 | 53 | 7 | 38 | 248 | 398 | 243 | 50 | 247 | 96 | 1,619 | 10 | 3 | 354 | 38 | 520 | 915 | 21 | 581 | 92 | 694 | 1619 | |
| TOTAL | 2 | 710 | 82 | 1240 | 16 | 277 | 119 | 38 | 124 | 624 | 1560 | 1327 | 289 | 1279 | 870 | 8,557 | 29 | 49 | 2,506 | 292 | 2,257 | 5,104 | 54 | 2,438 | 932 | 3,424 | 8,557 | |
| STATUS (%) | | | | | | | | | | | | | | | | | | | | | 90.9% | 60% | 5.8% | 71.2% | 27.2% | 40% | | |
| | | | | | | | | | | | | | | | | | | | | | (m/s)% | (l/s)% | (l/p)% | (q/p)% | (r/p)% | (p/s)% | | |
| GENERAL SUMMARY | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Concrete Bridge | 0 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 2 | 0 | 0 | 1 | 0 | 1 | 0 | 8 | 0 | 0 | 1 | 4 | 2 | 7 | 0 | 1 | 0 | 1 | 8 | |
| Footbridge | 0 | 0 | 0 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 47 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 14 | 32 | 46 | 47 | |
| Building | 0 | 403 | 7 | 720 | 4 | 18 | 11 | 4 | 6 | 38 | 116 | 171 | 80 | 73 | 57 | 1,708 | 12 | 37 | 247 | 118 | 401 | 803 | 7 | 494 | 392 | 893 | 1708 | |
| Canalisation | 0 | 6 | 1 | 5 | 0 | 3 | 1 | 0 | 1 | 1 | 0 | 3 | 0 | 45 | 1 | 67 | 1 | 0 | 25 | 3 | 13 | 41 | 0 | 22 | 3 | 25 | 67 | |
| Electrification | 2 | 130 | 25 | 162 | 0 | 5 | 7 | 4 | 27 | 66 | 211 | 188 | 60 | 176 | 510 | 1,573 | 1 | 6 | 699 | 27 | 184 | 916 | 4 | 428 | 224 | 656 | 1573 | |
| Flood Control | 0 | 2 | 4 | 17 | 0 | 9 | 3 | 1 | 5 | 1 | 7 | 50 | 6 | 147 | 54 | 306 | 2 | 1 | 151 | 13 | 126 | 291 | 0 | 12 | 1 | 13 | 306 | |
| Jetty | 0 | 42 | 3 | 18 | 0 | 0 | 1 | 1 | 0 | 6 | 34 | 20 | 2 | 6 | 1 | 134 | 2 | 1 | 17 | 8 | 22 | 48 | 4 | 49 | 31 | 84 | 134 | |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 2 | 11 | 7 | 43 | 3 | 68 | 0 | 0 | 29 | 0 | 19 | 48 | 0 | 18 | 2 | 20 | 68 | |
| Road | 0 | 38 | 21 | 97 | 10 | 51 | 67 | 11 | 81 | 404 | 893 | 727 | 105 | 760 | 208 | 3,473 | 9 | 0 | 1148 | 56 | 1116 | 2320 | 13 | 973 | 158 | 1144 | 3473 | |
| Solar Water | 0 | 0 | 0 | 14 | 0 | 188 | 28 | 17 | 0 | 91 | 257 | 135 | 23 | 15 | 31 | 799 | 0 | 2 | 158 | 25 | 285 | 470 | 3 | 292 | 34 | 329 | 799 | |
| Water (Normal) | 0 | 87 | 21 | 163 | 2 | 1 | 1 | 0 | 2 | 15 | 39 | 19 | 6 | 13 | 5 | 374 | 2 | 2 | 31 | 38 | 88 | 159 | 23 | 135 | 55 | 213 | 374 | |
| TOTAL | 2 | 710 | 82 | 1,240 | 16 | 277 | 119 | 38 | 124 | 624 | 1,560 | 1,327 | 289 | 1,279 | 870 | 8,557 | 29 | 49 | 2,506 | 292 | 2,257 | 5,104 | 54 | 2,438 | 932 | 3,424 | 8,557 | |